

# BRINGING SMILES TO LIVES

Annual Report 2012

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#### **Vision Statement**

To be a leading speciality hospital in South Asia, providing personalized healthcare solutions

#### **Mission Statement**

To care for and improve the quality of human life, through the provision of ethical healthcare solutions together with professional and compassionate staff

#### **Values**

- Professional care to all the patients with dignity
- Caring with a human touch
- Innovation and forward focus



## **Financial Highlights**

#### Year Ended 31st March

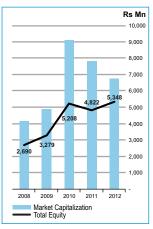
		2012 Rs. '000	2011 Rs. '000	% Change
Operating Results				
Revenue Profit before Interest and Tax Profit after Tax Gross Profit Attributable to Equity Holders of the Parent	Rs '000 Rs '000 Rs '000 Rs '000	6,124,581 1,639,079 841,766 600,229	4,917,092 1,002,698 263,135 190,796	25 63 220 215
Balance Sheet Highlights				
Total Assets Total Equity Debt to Equity	Rs '000 Rs '000 %	13,248,251 5,348,221 129.6	12,449,425 4,822,125 137.7	6 11 -6
Shareholder Information				
Return on Total Equity Earnings per Share Net Asset per Share Price Earnings Ratio (PE) Market Price as at 31st March	% Rs Rs Times Rs	15.74 0.675 6.01 11.26 7.60	5.46 0.215 5.42 40.93 8.80	10 214 11 -72 -14

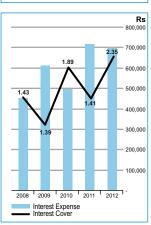
## **Asiri** Hospital Holdings PLC

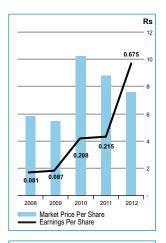
## **Financial Highlights**

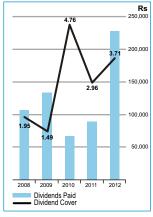
#### Year Ended 31st March

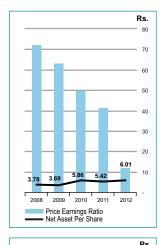
Rs. '000		2012	2011	2010	2009	2008
Operating Results						
Turnover Gross Profit Profit before Interest and Tax Interest Expense Profit after Tax Profit Attributable to Equity Holders of the Parent	Rs '000 Rs '000 Rs '000 Rs '000 Rs '000	6,124,581 3,034,319 1,639,079 697,843 841,766	4,917,092 2,241,293 1,002,697 710,526 263,135	3,889,031 1,763,315 935,486 495,578 317,298	3,338,907 1,529,182 847,011 610,504 198,130	2,544,626 1,185,587 651,172 455,876 138,819 57,525
Balance Sheet Highlights						
Non Current Assets Current Assets Total Assets Total Equity Total Debt Debt to Equity	Rs '000 Rs '000 Rs '000 Rs '000 Rs '000	12,169,832 1,078,419 13,248,251 5,348,221 6,933,720 129.65	11,575,898 873,527 12,449,425 4,822,125 6,638,053 137.66	10,805,456 743,613 11,549,069 5,207,664 5,515,025 105.90	7,496,953 719,520 8,216,473 3,278,570 4,348,038 132.62	5,484,696 1,706,162 7,190,858 2,689,724 4,010,997 149.12
Shareholder Information						
Return on Equity Earnings per Share Dividend per Share Net Asset per Share Market Price Per Share Price Earnings Ratio Number of Issued Shares Market Capitalization Interest Cover Dividend Cover	% Rs Rs Rs Times '000 Rs '000 Times Times	15.74 0.675 0.255 6.01 7.60 11.26 889,263 6,758,399 2.35 3.71	5.46 0.215 0.100 5.42 8.80 40.93 889,263 7,825,514 1.41 2.96	6.09 0.208 0.075 5.86 10.25 49.30 889,263 9,114,946 1.89 4.76	6.04 0.087 0.150 3.69 5.50 62.91 889,263 4,890,947 1.39	5.16 0.081 0.100 3.78 5.83 72.04 711,410 4,143,963 1.43 1.95

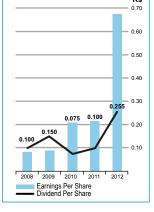


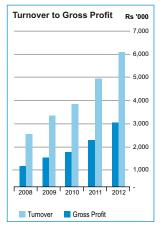


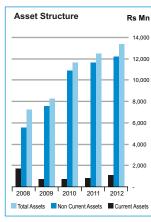












## **Corporate Information**

#### NAME OF THE COMPANY

Asiri Hospital Holdings PLC

#### **REGISTERED OFFICE**

# 181, Kirula Road, Colombo 5, Sri Lanka.

#### **OFFICE & ADMINISTRATIVE COMPLEX**

Asiri Surgical Hospital PLC, # 21, Kirimandala Mawatha, Colombo 5, Sri Lanka. T.P 4524400 E-mail: info@asiri.lk

#### **COMPANY REGISTRATION NUMBER**

PQ 204

Previous Number: N (PVS)6920

#### **LEGAL FORM**

A quoted public company incorporated in Sri Lanka on 29th September 1980, under the Companies Act No.17 of 1982, with limited liability.

Re-registered on 30th September 2008 under the Companies Act No.7 of 2007.

#### STOCK EXCHANGE LISTING

The Ordinary Shares of the Company have been listed with the Colombo Stock Exchange of Sri Lanka since June 1986.

#### **SUBSIDIARY COMPANIES**

Asiri Surgical Hospital PLC # 21 -25, Kirimandala Mawatha, Colombo 5

Asiri Central Hospitals PLC # 37, Horton Place, Colombo 7

Central Hospital Limited (Formerly known as Central Hospital (Pvt) Ltd.) # 114, Norris Canal Road, Colombo 10

Asiri Diagnostics Services (Pvt) Ltd. # 21/1, Keppetipola Mawatha, Kandy

Asiri Hospital Kandy (Pvt) Ltd. (Formerly known as Digasiri Medical Services (Pvt) Ltd) # 21, Kirimandala Mawatha, Colombo 5

Asiri Hospital Matara (Pvt) Ltd. # 191, Anagarika Dharmapala Mawatha, Matara

Matara Medi House (Pvt) Ltd. #15, Dharmarathna Mawatha, Uyanwatta, Matara

#### DIRECTORS

Dr. D. S. Rajapaksa (Chairman)
Dr. S. Selliah (Deputy Chairman)
Mr. A. K. Pathirage (Managing Director)
Dr. M. Karunaratne (Chief Operating Officer)
Mrs. D. Wimalasundera (Director Administration)
Mrs. S.D. Nimalasuriya (Resigned w.e.f. 31st May 2011)
Mr. P. P. Subasinghe
Mr. G. L. H. Premaratne
Mr. S. A. B. Rajapaksa

#### **AUDITORS**

Messrs Ernst & Young (Chartered Accountants) # 201, De Saram Place, Colombo 10.

Mr. T. M. Wijesinghe

#### **SECRETARIES**

Messrs Softlogic Corporate Services (Pvt) Ltd. #14, De Fonseka Place Colombo 5.

\*Asiri Hospital Matara (Pvt) Ltd. and Matara Medi House (Pvt) Ltd. have amalgamated into one entity as Asiri Hospital Matara (Pvt) Ltd. with effect from 22nd June 2012.



### **Chairman's Review**

It is my pleasure to present the Annual Report and Audited Accounts of Asiri Hospital Holdings PLC for the year 2012. Once again, the group's performance has exceeded expectations. Indeed, we have further consolidated our position as the largest private healthcare provider in the country.

During the year, we upgraded our laboratory services and took other initiatives that will contribute to our profitability and enhance our reputation.

#### A noteworthy performance by the Group

During the year under review, the Asiri Hospital Group achieved a significant growth in profitability. The net profit for the financial year was Rs. 841.77 million, an increase of 220% over the previous year's figure of Rs.263.13 million. The gross profit rose by 35.3%, from Rs. 2.24 billion to Rs. 3.03 billion.

The group's revenue during the year amounted to Rs. 6.12 billion, an increase of 24.4% over the previous year's figure of Rs.4.92 billion.

Asiri Hospital Holdings also achieved a notable growth in profits and revenue. The company recorded a net profit of Rs. 396.86 million, an increase of 45% over the previous year's figure of Rs. 273.46 million. The gross profit rose by 13.8%, from Rs. 777.56 million to Rs. 884.52 million.

The company's revenue during the year amounted to Rs. 1.89 billion, an increase of 13.2% over the previous year's figure of Rs. 1.67 billion.

The Asiri Surgical Hospital also recorded excellent financial figures, with cardiac operations contributing immensely to its performance. Its net profit grew by 89.7%, from Rs.267.23 million to Rs.506.92 million. The gross profit rose by 23.9%, from Rs. 778.44 million to Rs.964.52 million. Revenue increased by 18%, from Rs.1.67 billion to Rs. 1.97 billion.

It must also be mentioned that Asiri Hospital Holdings increased its stake in Asiri Surgical Hospital, from 44.51% to 46.91%, with the purchase of 12,684,100 shares.

Earnings per share of Asiri Hospital Holdings climbed from 21.5 cents to 67.5 cents. Two interim dividends - amounting to 25.5 cents per share - were offered to shareholders during the financial year.

In order to obtain flexible repayment terms on our financing structure, we obtained a long term foreign currency loan of US Dollars 20 million payable in 10 years with a two year grace period for the three hospitals - Asiri Hospital, Asiri Surgical Hospital and Central Hospital. We have covered the foreign exchange exposure relating to US Dollars 10 million, whilst the remaining exposure of US Dollars 10 million remains unhedged. The unhedged component of the loan has adversely impacted our results for the final quarter of the financial year. Due to the recent sharp depreciation of the local currency, Asiri Hospital and the Asiri Group incurred a foreign exchange loss of Rs. 30.9 million and Rs. 231.4 million respectively as of FY 31st March 2012. We however do not see this as a recurring feature and anticipate the USD/LKR depreciation over time to be less than the cost of the hedge. We will continue to monitor this exposure and take necessary action if the outlook were to change significantly.

#### **Expanding Services**

We have invested heavily in our laboratory services for the benefit of customers. Today, we have the most advanced diagnostic laboratory services in the country, and use the latest diagnostic tools.

We will continue to invest heavily in the latest technology and expertise. This will consolidate our position as the healthcare provider with the best facilities in the country. We believe that these initiatives will attract the segment of Sri Lankans who habitually go overseas for medical treatment. Indeed, we are poised to redefine the healthcare industry in Sri Lanka.

Asiri Laboratory Services is the leading medical laboratory in the country, operating a network of satellite laboratories and sample collection centres spread throughout the island. I'm proud to state that during the year, it set up 100 new sample referral centres.



## **Asiri** Hospital Holdings PLC

### **Chairman's Review**

#### Contd...

The company recently acquired a chemistry analyzer and a haematology analyzer, and installed a Siemens Centre analyzer. These are the best and fastest analyzers of their kind in the island. Facilities to carry out new tests such as those for Vitamin D, protein-immuno fixation and allergies were also introduced as a continuous improvement to the laboratory services.

Among our ambitious plans is the establishment of the Asiri Kandy Hospital. Construction is expected to commence soon.

We also have plans to open fully-fledged state-of-the-art laboratory facilities in Batticaloa and Anuradhapura in the near future. Construction on a new laboratory building in Narahenpita is also expected to commence soon.

It is also pertinent to mention that during the year, we were awarded international quality certification for our laboratory services. We received the Certificate of Accreditation in clinical biochemistry, chemical pathology, haematology and clinical pathology.

At present, the facilities and expertise at Asiri Hospitals covers a very wide range of medical disciplines. However, we will continue to enter new areas where we see potential. In line with this, we have plans to establish a fertility centre as well.

#### A vision for the future

Our aim is to offer patient treatment and care on par with the best in the world. We have pioneered the introduction of some important medical facilities in Sri Lanka. We will consolidate our leadership position with innovative initiatives. In doing so, we will establish new milestones in the country's healthcare industry.

In conclusion, I must thank the dynamic Board of Directors for supporting our initiatives during the year. They have steered the group towards a bright future by ensuring that we remain true to our vision. I must also express my gratitude to the Asiri team, all of whom have contributed much to our success.

On behalf of the entire Board and the team at Asiri, I must thank our valued shareholders for their support and cooperation. I also wish to thank our loyal customers who have continuously placed their trust in us. We have all stood together in taking the group from success to success, and I foresee great times ahead.

(Sgd.) Dr. D. S. Rajapaksa Chairman

## **Board of Directors**



#### Seated from Left to Right

Mr. G. L. H. Premaratne, Dr. S. Selliah, Dr. D. S. Rajapaksa

Standing from Left to Right: Mr. S. A. B. Rajapaksa, Mr. Thilan Manjith Wijesinghe, Mrs. D. Wimalasundera, Mr. Ashok K. Pathirage, Dr. Manjula Karunaratne

#### Not in the Picture

Mr. P. P. Subasinghe

## **Directors Profile**

#### Dr. D. S. Rajapaksa MS, FRCOG (UK) Chairman

Dr. Rajapaksa, a Fellow of the Royal College of Obstetricians and Gynaecologists, is currently a consultant in private practice. He was one of the founder directors of Asiri Surgical Hospital PLC and is also a member of the Asiri Central Hospitals Board. Dr. Rajapaksa has over 16 years experience as a Company Director and is also the Chairman of DSI Samson Group of Companies. He serves on the Remuneration Committees and Audit Committees of all three companies. He is also a member of Central Hospital Limited.

#### Dr. S. Selliah MBBS, M.Phil Deputy Chairman

Dr. Sivakumar Selliah is the Deputy Chairman of Asiri Hospital Holdings PLC, and Deputy Chairman of Asiri Surgical Hospital PLC. He holds a MBBS Degree and a Master's Degree (M.Phil). He has over 20 years of experience in various fields.

Dr. Selliah is also the Deputy Chairman of Lanka Walltiles PLC and Lanka Floortiles PLC. He is a Director of Horana Plantation PLC, Softlogic Holdings PLC, Expolanka Holdings PLC, Swisstek (Ceylon) PLC, Swisstek Aluminium Pvt Ltd., and Unidil Packaging Ltd.

He is also the Deputy Chairman of Central Hospital Limited and the Chairman of Cleanco Lanka Pvt. Ltd.

Dr. Selliah serves on the Remuneration Committees of Asiri Hospital Holdings PLC, Asiri Surgical Hospital PLC, Lanka Walltiles PLC, Lanka Floortiles PLC and Expolanka Holdings PLC. He is currently a member of the Audit Committee of Lanka Floor Tiles PLC, Softlogic Holdings PLC, Expolanka Holdings PLC and Swisstek (Ceylon)PLC.

#### Mr. Ashok K. Pathirage Managing Director

Mr. Ashok K. Pathirage was appointed to the Board as the Managing Director in July 2006, and is the Chairman / Managing Director of Asiri Surgical Hospital PLC, Asiri Central Hospital PLC, Central Hospital Limited and Asiri Hospital Kandy (Pvt) Limited.

Mr. Pathirage co-founded Softlogic in 1991 and has served the Softlogic Group as the Managing Director from the inception. He was appointed as the Chairman of the Group in 2000. He is also the Chairman of Softlogic Capital PLC, Softlogic Finance PLC and Asian Alliance Insurance PLC besides being the Chairman of many other Group Companies that operate in the Leisure, Retail, Automobile and ICT industries.

He also serves as the Deputy Chairman of the National Development Bank PLC Board and the Chairman of the Capital Development and Investment Company PLC Board.

He started his career at a leading blue chip company in Sri Lanka and has over 25 years of experience at senior managerial capacity in the information technology Industry and in the business world.

#### Dr. Manjula Karunaratne MBBS, M.Sc (Trinity, Dublin), MSOrth Med.(Eng) Director (Medical) / Chief Operating Officer

Dr. Manjula Karunaratne was appointed to the Board of Asiri Hospital Holdings PLC and Asiri Surgical Hospital PLC in 2006. He previously also held the post of Medical Director of Asiri Hospital Holdings PLC.

A Specialist in Sports / Orthopaedic Medicine, with over 20 years professional experience, he is responsible for the overall medical policy of the Group. He also serves on the Boards of Asiri Central Hospitals PLC, Asiri Hospital Matara (Pvt) Ltd., Matara Medi House (Pvt) Ltd., Asiri Diagnostic Services (Pvt) Ltd., and Central Hospital Limited.

#### Mrs. D. Wimalasundera Director - Administration

Mrs. Wimalasundera, a senior Board member, has been functioning as an Executive Director for over 20 years. She is a Director of Asiri Surgical Hospital PLC, Asiri Central Hospitals PLC, Asiri Diagnostic Services (Pvt) Ltd., Asiri Hospital Matara (Pvt) Ltd., Matara Medi House (Pvt) Ltd. and Central Hospital Limited.

#### Mr. G. L. H. Premaratne Director

Mr. Premaratne was appointed to the Board in March 2008 after 40 years of banking experience with Commercial Bank. He is specialized in corporate banking, and is an Associate of the Chartered Institute of Bankers of London. He served as the Managing Director of Sampath Bank from 2009 to December 2011.

He held the position of Chairman of Sri Lanka Bankers Association. He also serves on the Board of Asiri Surgical Hospital PLC and Central Hospital Limited.

He functions as the Chairman of the Remuneration Committee and is also a member of the Audit Committee of all three hospitals.

#### Mr. S. A. B. Rajapaksa MBA, FCA, FCMA, MCIM Director

Mr. Samantha Rajapaksa counts more than 25 years of both local and international experience in the finance, venture capital, information technology, change management and communication sectors. He was appointed to the Board in March 2008 and also serves on the Board of Asiri Surgical Hospital PLC. He functions as the Chairman of the Audit Committee of Asiri Hospital Holdings PLC, Asiri Surgical Hospital PLC and Asiri Central Hospitals PLC. He is currently the Group Managing Director of Associated Motorways (Pvt) Ltd. Mr. Rajapaksa is a Fellow of the Institute of Chartered Accountants of Sri Lanka and of the Chartered Institute of Management Accountants of UK. He is also a Member of the Chartered Institute of Marketing - UK and holds an MBA from the Postgraduate Institute of Management of the University of Sri Jayawardenapura.

#### Mr. Thilan Manjith Wijesinghe Director

Mr. Thilan Wijesinghe joined the Board of Directors of Asiri Hospital on 17th March 2010. He graduated with honours from State University of New York and Cornell University, USA, with three BSc Degrees in Branch State Industrial Engineering and

Mr. Wijesinghe pursued entrepreneurial interests by co-founding Asia Capital, which became Sri Lanka's largest investment bank in terms of market capitalization. He then became the youngest ever and longest serving Chairman of the Board of Investment. Mr. Wijesinghe also cofounded the Sri Lanka Institute of Information Technology (SLIIT), Sri Lanka's largest IT University with over 4,500 students, where he serves to date as a Director. He has also served as Co-CEO/Head of Strategy in Asian Hotels Corporation, Group Managing Director of Forbes & Walker Ltd. and subsequently Overseas Reality Ceylon PLC. He is currently Chairman of TW Corp (Pvt) Ltd., Sapphirus Corporation Ltd., SweFrame Ltd. and Director of several companies including Anything.lk, Ceylon Tea Trails, MJF Leisure, Michelangelo Footwear and Rank Holdings.

#### Mr. P. P. Subasinghe Director

Mr. Subasinghe has been on the Board of Asiri Hospital Holdings PLC for nearly 22 years. He is a leading figure in the gem industry and has interests in real estate. He is also a Director of Asiri Diagnostic Services (Pvt) Ltd.

## **Consultant Medical Team**



#### Seated from left to right:

Dr. S D Athukorala - Consultant Clinical Bacteriologist

Dr. Maya Atapattu - Consultant Mycologist

#### Standing from left to right:

Dr. Menik Goonewardhena - Consultant Neonatologist

Dr. Manoj Gupta - Consultant Nuclear Medicine Physician

Dr. Chrishantha Mendis - Consultant Anaesthesiologist

**Dr. Dinesh de Silva** - Consultant Eye Surgeon

Dr. Lushantha Padmasiri - Consultant Anaesthesiologist

Dr. Lakmali Paranahewa - Consultant Interventional Radiologist





#### Seated from left to right:

Dr. Manjula Karunaratne - Group Director Medical Services Dr. Darshani Amarasinghe - Consultant Anaesthesiologist

#### Standing from left to right:

Dr. Gamini Jayaweera - Consultant Transfusion Medicine

Dr. Gayani Senanayake - Consultant Anaesthesiologist

Dr. Narme Wickramasinghe - Consultant Occupational Physician

Dr. Anil Perera - Consultant / Head Dept. of Anaesthesiology

Dr. Natasha Peiris - Resident Physician

Dr. Saman Perera - Consultant Radiologist



#### Seated from left to right:

Dr. Gulpa Subasinghe - Consultant Radiologist Prof. L R Amarasekara - Consultant Histropathologist

#### Standing from left to right:

Dr. Vajira Dissanayake - Consultant Medical Geneticist

Dr. Shantha Hettiarachchi - Consultant Radiologist

Dr. Y K M Lahie - Consultant Cardiac Surgeon

Dr. Stella Fernando - Consultant Anaesthesiologist

Dr. Vivek Gupta - Senior Consultant Cardiothoracic Surgeon

Dr. Rangika Goonaratne - Consultant Eye Surgeon

## **Consultant Medical Team**

## **Senior Management Team**



- 1. Mr. Kosala Dissanayake Group Director Finance
- 2. Mr. N.P. John Director Laboratory Services
- 3. Dr. (Mrs.) Shiranie Goonawardena Medical Director
- 4. Mr. Nalin Pasqual General Manager, Asiri Hospital Matara
- 5. Mr. K.S.L. Hewage Group Pharmacy Manager
- 6. Ms. Ashoka Perera Chief Nursing Officer
- 7. Mr. Samitha Premaratne Group IT Manager
- 8. Dr. (Mrs.) L. Fernando Chief Medical Officer
- 9. Mr. Salinda De Silva Finance Manager
- 10. Mr. Kasun Rupasinghe Group Internal Auditor



- 11. Mr. L.J.P. Silva Group Maintenance Manager
- 12. Mr. Dasarath Hettiararchchi Marketing Manager
- 13. Mr. Upul Wijekoon Group Head Food and Beverage
- 14. Mr. Samantha Vidanaarachchi Front Office Manager
- 15. Mrs. Hasanthi De Saram Karandagaspitiya Group Head Human Resources and Human Resource Development
- 16. Mrs. V.P. Wanasinghe Principal Nurses Training School
- 17. Mr. Jerom Christiansz Housekeeping Manager
- 18. Mrs. K.V.D. Hemanthi Group Purchasing and Shipping Manager
- 19. Mr. Kamal Wijetillaka Group Marketing Manager Laboratory Services

## Risk Management

Risk is associated with any business. The type of risk and the degree to which it affects a particular business varies. Uncertainties provide both risk and opportunity with a potential to erode or enhance the enterprise value. The Board of Directors is mindful of these uncertainties and through the Management at various levels have put in place adequate systems to identify the probable occurrence of such risks in advance and to exercise mitigating measures to minimize the impact.

#### Service Quality and Reputation Risk

The Company has systems to ensure the provision of quality service to its patients so that they are satisfied and retained. In today's world, a sound reputation has become an organization's most valuable asset. "Asiri" has developed into a leading household brand name. The Company has recognized the need to protect itself from loss of reputation and against sanctions arising from non-compliance with laws, regulations and ethical standards.

Though adequate insurance cover is available, losses could arise due to patients who resort to legal action for professional negligence.

#### **Clinical Risk**

Hospitals retain a significant amount of risk - whether they intend to or not - and clinical risk is usually their largest and most volatile area of exposure. There is no foolproof way to identify risks but our continuum of care concept might assist in thinking systematically about the areas where clinical risk may occur. The Company has taken the following steps to mitigate such risks.

- Disclosure of Adverse Patient Outcomes
- Defensible Documentation
- · Emergency Medical Treatment
- Guidelines for the Preparation of an Incident Report
- Informed Consent
- Prevention of Malpractice

#### **Operational Risk**

The Company has a satisfactory system of internal controls in place to mitigate operational risk. Periodic checks are carried out to ensure that the system of internal controls in place is of the highest quality and is also cost effective. Regular reviews are undertaken to ensure that appropriate infrastructure and adequate insurance cover is available to safeguard the Company's assets and minimize any financial losses.

Regular reviews are done to ensure that the systems introduced function effectively and the impact, if any, on the performance of the assets of the Company.

#### **Credit Risk**

The Company admits patients on placement of a deposit or in an emergency, even without a deposit. Further, the hospital admits patients who are corporate clients. There is a risk of a patient not having adequate funds to settle his / her bill at the time of discharge. In order to mitigate such risk, the Company issues interim bills to the patients requesting periodic bill settlement. Further there is a risk of corporate clients' payments being delayed or not being paid.

The Company evaluates credit worthiness of companies before granting credit facilities to corporate clients in order to minimize the non-collection of bills.

#### Interest Rate Risk

Interest rate risk is the Company's exposure to adverse movement in interest rates. The Company has obtained multiple facilities from various banks for working capital, capital expenditure and investment at varying terms and conditions. The finance function negotiates with banks and finance institutions to get the best interest rates and favourable terms for both long and short term borrowing facilities.

#### Compliance with Laws and Regulations

Legal risks are those risks resulting from legal consequences of transactions, with inadequate documentation, legal or regulatory issues and other factors that may result in contracts with counter parties becoming unenforceable causing unexpected financial

In addition to complying with the Colombo Stock Exchange, Securities and Exchange Commission and Companies Act disclosure requirements, the Company also complies with Sri Lanka Accounting Standards.

#### Foreign Exchange Risk

Foreign Exchange Risk is the Company's exposure to adverse movement in foreign currency against the Lankan Rupee. The Company has obtained a foreign currency loan from International Finance Corporation (IFC). Obtained facilities from Commercial banks to hedge against a major part of the loan.

#### **Technological Obsolescence**

The health industry is a sector where frequent innovations are made. The non-availability of state-of-the-art technology can have an impact on the company's performance. The Company makes regular investments in cutting-edge technology and staff are trained for optional application of existing technology.

A common uncertainty associated with investments is that they may not provide the desired returns. The Company invests substantial sums in capital expenditure for expansion and new services in addition to investments in other companies. Returns on such investments are closely monitored and benefits are periodically evaluated.

#### Information Security and Loss of Data

The Company operates in a fast growing technological environment. Loss of important data or inability to access systems due to technical failures is another risk that we need to be mindful of. Regular maintenance of equipment, daily backups, offsite storage and round-the-clock IT support are some of the strategies adopted to mitigate such risk. The hospital maintains confidential data of its patients. In order to comply with this requirement we have a state-of-the-art world class disaster recovery solution installed in our hospital. Employees are made aware of the importance of the security of such information and therefore the Company has introduced a password policy in this

## **Corporate Governance**

Corporate Governance is the system by which companies are directed, managed and controlled.

The Board manages the Company on behalf of the shareholders and is responsible to the shareholders for creating and delivering sustainable shareholder value through the management of the group's business. The Directors exercise their good-faith business judgment with respect to the best interest of the Company.

#### **Board of Directors**

The Board comprises of three Executive Directors and six Non-Executive Directors. Their profiles appear on page 11 of the Annual Report. The Board of Executive Directors generally has a responsibility for making and implementing operational decisions and running the Group's business. The Non-Executive Directors support the skills and experience of the Executive Directors, contributing to the formulation of policy and decision-making through their knowledge and experience of other business

#### **Board Meetings and Attendance**

The Board generally meets once in two months. Special Board meetings are also held as and when needed. Scheduled Board meetings are arranged well in advance to ensure, as far as possible, that Directors can manage their time commitments. All Directors are provided with supporting documents and relevant information for each meeting and are expected to prepare themselves for and to attend all Board meetings, shareholders meetings and all meetings of the committees on which they serve, unless there are exceptional circumstances that prevent them from doing so.

Over the past year the Board held five meetings and the attendance is given below.

Dr D S Rajapaksa	I	(Chairman)	4/5
Dr S Selliah	I	(Deputy Chairman)	5/5
Mr A K Pathirage	ED	(Managing Director)	5/5
Dr M Karunaratne	ED		5/5
Mrs D Wimalasundera	ED		5/5
Mrs S D Nimalasuriya	ED	(Resigned w.e.f. 31st May 2011)	2/2
Mr P P Subasinghe	NED		5/5
Mr G L H Premaratne	I		5/5
Mr S A B Rajapaksa	NED		5/5
Mr T M Wijesinghe	I		4/5

#### Key

ED - Executive Director

Independent Non-Executive Director

NED - Non-Executive Director

#### The Chairman and Managing Director

The roles of the Chairman and the Managing Director are separate. The Chairman's main responsibility is to lead and manage the Board to ensure that it operates effectively and discharges its legal and regulatory responsibilities. The Board has delegated the responsibility of the day-to-day management of the Company to the Managing Director, who is responsible for the recommending of strategy to the Board, leading the Executive Directors and for making and implementing operational decisions.

#### Appraisal of the Managing Director

The performance of the Managing Director is reviewed every year by the Board. The Managing Director is accountable to the Board and is responsible for the day-to-day operations of the Company while ensuring that corporate goals are achieved by making the optimum use of resources available.

#### **Time Commitment**

The Board dedicates adequate time to discharge their duties effectively. In addition to Board meetings, they attend subcommittee meetings and make decisions via circular resolutions.

#### Appointment to the Board

New appointments to the Board are based on collective decisions of the Board. In making new appointments, the Board considers the composition of the Board in order to assess whether they have the right mix of skills and experience to be better prepared for the managing of the Company. The Board aims to appoint Independent Non-Executive Directors who have the skills and experience needed for a comprehensive understanding of the Group's activities.

#### **Re-election of Directors**

As per the Articles of Association of the Company one third of the Directors shall retire from office at each Annual General Meeting (AGM) and offer themselves for re-election. Any Directors appointed during the year seek re-election at the next AGM. The Managing Director is not subject to retirement by rotation.

#### Independence of the Directors

Mr. T M Wijesinghe, Dr. S Selliah, Dr. D S Rajapaksa and Mr. G L H Premaratne function as Independent Directors of the Company.

As per the Rules issued by the Colombo Stock Exchange, Mr. T M Wijesinghe meets all the criteria of independence. Dr. S Selliah and Mr. G L H Premaratne meet all the criteria of independence except one. Dr. D S Rajapaksa meets all the criteria except two.

Dr. S Selliah, Dr. D S Rajapaksa and Mr. G L H Premaratne are Directors of Asiri Surgical Hospital PLC and Dr. D S Rajapaksa and Mr. G L H Premaratne are also Directors of Asiri Central Hospitals PLC in which the majority of other Directors of Asiri Hospital Holdings PLC are employed as Directors.

Dr. D S Rajapaksa who was appointed to the Board on 27th June 1995, has been serving on the Board for more than 9 years.

The Board having evaluated all the factors concluded that their independence has not been impaired due to them serving on the Board for more than 9 years and serving on the Boards of other companies in which the majority of other Directors of Asiri Hospital Holdings PLC are employed and/or Directors.

#### **Access to Independent Professional Advice**

All Directors have access to the advice of the Company Secretary and independent professional advice is available to Directors in appropriate circumstances on request at the Company's expense.

#### Remuneration of the Directors

The remuneration of the Directors is determined by the Board and disclosed on page 61 of the Annual Report.

## **Corporate Governance**

#### **Company Secretary**

Messrs Softlogic Corporate Services (Pvt) Ltd. acts as the Company Secretaries. The role of the Secretary is dealing with Directors at Board meetings and with shareholders. The Company Secretary attends Board meetings and ensures that minutes are kept of all proceedings at the Board meetings. The Company Secretary advises the Board and ensures that proper procedures and applicable rules and regulations are followed by the Board

#### **Board Committees**

Certain responsibilities of the Board are delegated to Board Committees to assist the Board in carrying out its functions. The two principal Board Committees are:-

#### **Audit Committee**

Mr. S A B Rajapaksa - Chairman Dr. D S Rajapaksa Dr. S Selliah (stepped down w.e.f. 1st February 2012) Mr. G L H Premaratne

The Audit Committee meets at least four times a year with the Finance Director and the external auditors to review, inter alia, the Group's annual and interim financial statements, internal audit, compliance reports and the effectiveness of the Group's system of internal control. Periodically, it also approves and reviews the appointment and retirement of external Auditors, as well as their relationship with the Group.

#### **Remuneration Committee**

Mr. G L H Premaratne - Chairman Dr. D S Rajapaksa Dr. S Selliah

The Remuneration Committee regularly takes advice from external consultants acknowledged as experts in their fields. The Remuneration Committee usually meets at least twice a year. Its role is to make recommendations to the Board on the following.

- Remuneration policy for Executive Directors
- Remuneration policy and specific packages for certain senior executives
- Employee benefits and long-term incentive schemes

The Group's remuneration policy is based on the following principles.

- To deliver improved shareholder value by ensuring that individual performance and reward reflect and reinforce the business objectives of the Group.
- To support the recruitment, motivation and retention of high quality senior executives
- To ensure that performance is the key factor in determining individual reward
- To communicate the reward structure clearly and effectively to executives and shareholders

The Committee is not responsible for setting the level of remuneration of Non-Executive Directors, which is determined by the Roard

#### Responsibilities

The Board and its committees are supplied with full and timely information to enable them to discharge their responsibilities. It is the responsibility of the Board of Directors to ensure good corporate governance. Good corporate governance requires that the Board must govern the Company with integrity. This includes the following:

- Exercise leadership, enterprise, integrity and judgment in directing the Company so as to achieve continuing prosperity in a manner based on transparency, accountability and responsibility
- Ensure a managed and effective process of Board appointments
- Determine the Company's purpose, values and strategy and ensure that procedures and practices are in place
- Monitor and evaluate the implementation of strategies and policies for better management performance
- Ensure compliance with the relevant laws, regulations and codes of best practice
- Communicate with shareholders effectively and serve the legitimate interest of the shareholders
- Periodic and timely reporting to shareholders of the progress and performance of the Company
- Review processes and procedures regularly and ensure that internal control is effective
- Identify key risk areas and ensure that these risks are addressed and managed effectively
- Appoint and evaluate the performance of the Managing Director
- Approve the Annual Budget
- Authorization of Directors' conflicts or possible conflicts of interest
- Determination of independence of Non-Executive Directors
- Ensure the continuation of the Company as a going concern

#### Investor relations

The Annual General Meeting, Annual Report of the Company and Quarterly Reports are the principal means of communication with the shareholders.

## **Corporate Governance**

Compliance with the Corporate Governance Rules of the Colombo Stock Exchange

The following disclosures are made in conformity with Section 7 of the Rules of the Colombo Stock Exchange:

Section	Criteria	Has the Company met the Criteria
7.10.1	Non-Executive Directors	Complied with.
		Out of 9 Directors 6 are Non-Executive Directors.
7.10.2	Independent Directors	Complied with.
		There are four Independent Directors on the Board. Please refer page 17
7.10.3	Disclosures relating to Directors	Mr. T M Wijesinghe meets all the criteria set out in Rule 7.10.4 for determining the independence of Directors. Dr. S Selliah & Mr. G L H Premaratne meet all the criteria except one. Dr. D S Rajapaksa meets all the criteria except two. Please refer Page No. 17
7.10.5	Remuneration Committee	Complied with.
		Comprises of three Independent Non-Executive Directors.
		The names of the members of the Committee are given on page 18 of the Annual Report.
7.10.6	Audit Committee	Complied with.
		Comprises of three Non-Executive Directors including two Independent Directors. The report of the Committee is given on page 30.
		The Group Finance Director attends all the meetings.

## **Ethics Committee**

The Ethics Committee of the Asiri Group of Hospitals was constituted to serve as an advisory body on matters relating to conduct of research and clinical trials within the Asiri Group of Hospitals. The Committee is entrusted with the task of accepting proposals for research, conducting scientific and ethical reviews of such proposals, granting or refusing ethics clearances and monitoring of the same. The Committee has so far reviewed experimental therapy and clinical trial protocols submitted to it by clinicians at Asiri. These include protocols on experimental stem cell therapy for Parkinson disease, spinal cord transaction and a phase II trial for rheumatoid arthritis using an anti TNF alpha antibody. The Committee is constituted and operates according to International Committee on Harmonization of Good Clinical Practice Guidelines (ICH-GCP) and is a member of the Forum for Ethics Review Committees in Sri Lanka.

#### Members:

#### Prof. Rohan W Jayasekara, (Chairperson)

Professor of Anatomy / The Dean, Faculty of Medicine, University of Colombo

#### Dr. Malik Fernando

Member of Ethics Review Committee of Sri Lanka Medical Association and also Faculty of Medicine, University of Colombo

#### Mr. Arittha Wickramanayake

Attorney-at-Law / Precedent Partner, Nithya Partners

#### Dr. Siva Selliah

Deputy Chairman of Asiri Group of Hospitals / Senior Lecturer, Dept of Physiology, Faculty of Medicine, University of Kelaniya (Ragama)

#### Dr. Fred Perera

Consultant Neurosurgeon

#### Prof. Kemal I Deen

Professor of Surgery, Department of Surgery, Faculty of Medicine, University of Kelaniya (Ragama)

#### Mrs.Varuni Amunugama Fernando

Attorney-at-Law. / Co-founder and Jt. Managing Director of Triad Pvt Ltd. and their Group of subsidiary companies

#### Dr. Indrani Amarasinghe

Consultant Oncologist

#### (Sgd.)

**Prof. Rohan Jayasekara** Chairperson – Ethics Committee 30th July 2012

## Asiri Hospital Holdings PLC

## **Remuneration Committee Report**

The Remuneration Committee is a sub-committee of the Board constituted under the Company's corporate governance policies for the purpose of recommending the remuneration of Senior Management. The members of the Committee comprise of 3 Independent Non-Executive Directors. The names of the Committee members are stated in the Corporate Governance Report on page 18.

The Directors' emoluments are disclosed on page 61.

The Committee meets biannually. The Committee has acted within the parameters set by its terms of reference.

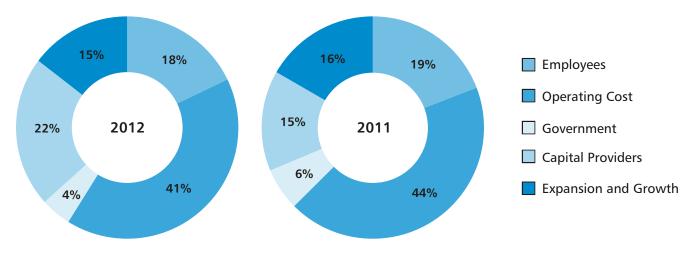
(Sgd.)
G.L.H. Premaratne
Chairman – Remuneration Committee

## **Distribution of Economic Value Added**

The creation of wealth is the main purpose of existence of any commercial organization.

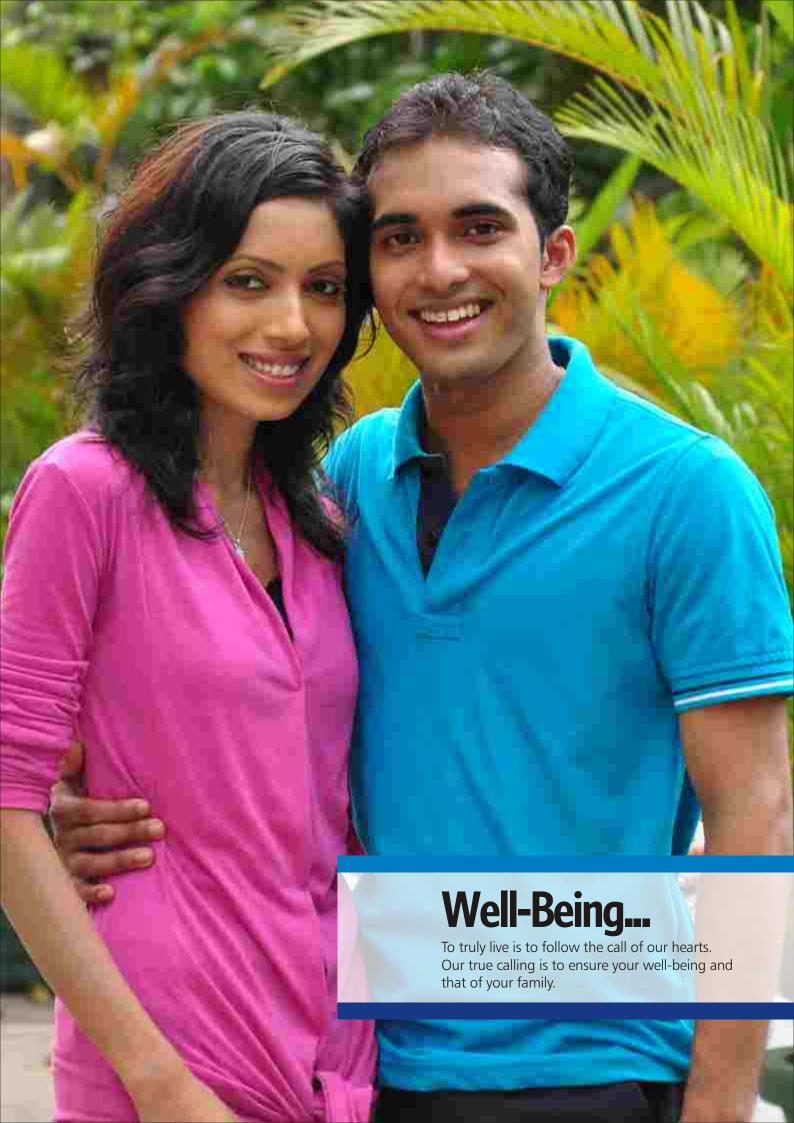
The value added statement highlights the wealth created by the activities of the Company over the last two years and the distribution of this wealth created among its stakeholders.

Through its operation during the financial year 2011/12, the Company created a total wealth of Rs.2.09 billion, which was a 19% increase over the previous year.



	31-Mar-2012 Rs. '000	%	31-Mar-2011 Rs. '000	%
Direct Economic Value Generated				
Turnover Finance Income Other Income	1,890,390 7,563 197,985	90.2% 0.4% 9.4%	1,666,452 7,115 86,300	94.7% 0.4% 4.9%
	2,095,938	100.0%	1,759,867	100.0%
Employees				
Employee wages & Benefits	376,083	17.9%	338,458	19.2%

Employee wages & Benefits	376,083	17.9%	338,458	19.2%
Economic Value Distributed				
Operating Cost	852,514	40.7%	762,587	43.3%
Government				
Tax Expense	93,965	4.5%	104,000	5.9%
Capital Providers				
To Lenders as Interest To Shareholders as Dividends Currency Fluctuation	204,043 226,762 30,924	9.7% 10.8% 1.5%	176,584 88,926 -	10.0% 5.1% -
Expansion and Growth				
Depreciation Retained Earnings Provision For Fluctuation of Shares	121,749 170,102 19,796	5.8% 8.1% 1.0%	104,769 184,543 -	6.0% 10.5% -
	2,095,938	100.0%	1,759,867	100.0%



## **Annual Report of the Board of Directors**

The Directors of Asiri Hospital Holdings PLC have pleasure in presenting to the members their report together with the audited financial statements of the Company and the audited consolidated financial statements of the group for the year ended 31st March 2012.

#### **Principal Activities and Nature**

The principal activity of the Company continues to be carrying out Healthcare and Hospital Services.

There has been no significant change in the nature of the Company's principal activities during the year.

#### **Review of Operations**

A review of the operations of the Group and its performance during the year is contained in the Chairman's Review on pages 8 to 9 of the Annual Report. This review together with the financial statements reflects the state of affairs of the Company and the Group. These reports form an integral part of the Directors' Report.

#### **Financial Statements**

The financial statements of the Company and the Group are given on pages 33 to 64.

#### **Auditor's Report**

The Auditor's Report on the financial statements is given on page 32.

#### **Accounting Policies**

The accounting policies adopted in the preparation of the financial statements are given on pages 37 to 43. There was no change in the accounting policies adopted.

#### **Internal Control**

The Board has overall responsibility for the Company's system of internal control and to review its effectiveness. The internal control system has been designed to meet the particular needs of the organization concerned and the risk to which it is exposed, and by its nature can provide reasonable but not absolute assurance against material mis-statement or loss. The Board is satisfied with the effectiveness of the internal control system for the period up to the date of signature of the accounts.

#### Directorate

The following Directors held office during the year under review.

Dr. D S Rajapaksa (Chairman)

Dr. S Selliah (Deputy Chairman)

Mr. A K Pathirage (Managing Director)

Dr. M Karunaratne

Mrs. D Wimalasundera

Mrs. S D Nimalasuria (Resigned w.e.f. 31st May 2011)

Mr. P P Subasinghe

Mr. G L H Premaratne

Mr. S A B Rajapaksa

Mr. T M Wijesinghe

In terms of Article 24(6) of the Articles of Association of the Company, Dr. S Selliah and Dr. M Karunaratne retire by rotation and being eligible offer themselves for re-election.

#### **Directors' Shareholding**

Directors' interest in shares of the Company as at 31st March 2012 were as follows.

Name of Director	No. of shares
Dr. D S Rajapaksa	2,238,420
Dr. S Selliah	-
Mr. A K Pathirage	368,120
Dr. M Karunaratne	5,101,850
Mrs. D Wimalasundera	9,748,130*
Mrs. S D Nimalasuria (Resigned w.e.f. 31.05.2011)	7,180
Mr. P P Subasinghe	11,594,280
Mr. G L H Premaratne	-
Mr. S A B Rajapaksa	-
Mr. T M Wijesinghe	-
Mr. D M Rajapaksa (Alternate Director)	5,053,970
Mr. J Subasinghe	137,580
* including joint shareholdings	

#### Interest Register

The Interest Register is maintained by the Company as per the Companies Act No. 7 of 2007. All Directors have disclosed their interests pursuant to Section 192(2) of the said Act.

#### Directors' Interests in Contracts and Proposed Contracts with the Company

Directors' interests in contracts, both direct and indirect are referred to in note 30 to the financial statements. The Directors have no direct or indirect interest in any other contract or proposed contract with the Company.

#### Directors' Remuneration

Directors' remuneration in respect of the Company and the Group for the financial year 2011/2012 are given in note 23 to the financial statements on page 61.

#### Donations

The donations made by the Company during the year amounted to Rs. 3,124,000/- (2010/2011 - Rs. 301,175).

#### **Auditors**

Messrs Ernst & Young, Chartered Accountants, are willing to continue as Auditors of the Company and a resolution proposing their reappointment will be tabled at the Annual General Meeting.

As far as the Directors are aware the Auditors Messrs Ernst & Young do not have any relationship (other than that of an auditor) with the Company. The Auditors also do not have any interest in the Company or in the subsidiary companies.

#### Dividends

The Directors recommend to the shareholders that the interim dividend of Rs. 0.13 (cents 13) per share paid on 27th February 2012 be considered as the final dividend for the year ended 31st March 2012.

## Asiri Hospital Holdings PLC

### **Annual Report of the Board of Directors**

#### **Capital Expenditure**

The capital expenditure of the Group and the Company during the year amounted to Rs. 451 Mn and Rs. 96 Mn respectively (2010/2011 – Group Rs. 947 Mn & Company – Rs. 69 Mn), details of which are given in note 3 to the financial statements.

#### Property, Plant & Equipment

The movement in property, plant and equipment during the year under review is set out in note 3 to the financial statements.

#### Stated Capital

The stated capital of the Company as at 31st March 2012 was Rs. 1,636,244,012/-. There was no change in the stated capital of the Company during the year under review.

#### Reserves

The total reserves of the Group and the Company as at 31st March 2012 amounted to Rs. 5,348 Mn and Rs. 2,877 Mn respectively. The composition of reserves is shown in the Statement of Changes in Equity in the financial statements.

#### **Shareholders' Information**

The distribution of shareholders is indicated on page 66 in the Annual Report. There were 5,296 registered shareholders as at 31st March 2012.

#### Share Information

Information on share trading is given on page 67 of the Annual Report.

#### **Post Balance Sheet Event**

No circumstances have arisen and no material events have occurred since the Balance Sheet date, which would require adjustments to, or disclosure in the accounts other than those disclosed in the financial statements and this Report.

#### **Statutory Payments**

The Directors to the best of their knowledge and belief are satisfied that all statutory payments in relation to employees and the government have been made up to date.

#### **Going Concern**

The Board is satisfied that the Company has adequate resources to continue its operations in the foreseeable future and the Directors have adopted the going-concern basis in preparing the accounts.

#### **Annual General Meeting**

The Thirty Second Annual General Meeting of the Company will be held at Hotel Janaki, Fife Road, Colombo 5 on Thursday the 13th day of September 2012 at 12.15 p.m. The Notice of the 32nd Annual General Meeting is on page 70 of the Annual Report.

#### For and on behalf of the Board

(Sgd.) DIRECTOR (Sgd.) DIRECTOR (Sgd.) SECRETARIES SOFTLOGIC CORPORATE SERVICES (PVT) LTD

30th July 2012 Colombo

## Statement of Directors' Responsibility

The responsibility of the Directors, in relation to the financial statements of the Company differs from the responsibilities of the Auditors, which are set out in the Report of the Auditors on page 32.

The Companies Act No. 7 of 2007 stipulates that the Directors are responsible for preparing the Annual Report and the financial statements. Company law requires the Directors to prepare financial statements for each financial year, giving a true and fair view of the state of affairs of the Company and of the Group at the end of the financial year, and of the profit or loss of the Company and the Group for the financial year, which comply with the requirements of the Companies Act.

In preparing those financial statements set out on pages 33 to 64, the Directors are required to:

- Select appropriate accounting policies and then maintain consistency
- Make judgments and estimates that are reasonable and prudent
- State whether applicable accounting standards have been followed, subject to any material departure disclosed and explained in the financial statements

The Directors confirm that they have complied with the above requirements in preparing both the Company financial statements and the consolidated financial statements. The Directors also confirm that the Company and the Group have adequate resources to continue in business for the foreseeable future and have applied going concern basis in preparing these financial statements.

The Directors are responsible for keeping proper accounting records, which disclose reasonable accuracy, at any time, the financial position of the Company and the Group and to enable them to ensure the financial statements comply with the Companies Act No. 7 of 2007.

They are also responsible for safeguarding the assets of the Company and the Group and for taking reasonable steps for the prevention and detection of fraud and other irregularities. In this regard the Directors have instituted an effective and comprehensive system of internal control.

The Directors are required to prepare financial statements and to provide the external auditors with every opportunity to take whatever steps and undertake whatever inspections they may consider to be appropriate to enable them to give their independent audit opinion.

The Directors are of the view that they have discharged their responsibilities as set out in this statement.

#### **Compliance Report**

The Directors confirm that to the best of their knowledge, all taxes, duties and levies payable by the Company, all contributions, levies and taxes payable on behalf of and in respect of the employees of the Company and other known statutory dues as were due and payable by the Company as at the Balance Sheet date have been paid or, where relevant provided for, in arriving at the financial results for the year under review.

For and on behalf of the Board

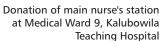
(Sgd.)
SOFTLOGIC CORPORATE SERVICES (PVT) LTD
SECRETARIES

Colombo 30th July 2012

### **CSR Activities**



Cash donation to CCC Foundation of Sri Lanka for the construction of a transit home at National Cancer Hospital, Maharagama





#### **Corporate Social Responsibility**

Asiri Group of Hospital remains committed to help raise the living standards of the community we live in. Our staff and management have contributed generously to many worthy causes during the years, and also volunteered their services to uplift the lives of those less fortunate.

We finished another successful year of offering health facilities to the less privileged people in our community.

#### **Health Camps**

Our staff volunteered their time and professional expertise to conduct free health camps for people living in Kandy, Matara, Kalutara, Jaffna and Trincomalee. These medical clinics were done with the collaboration of social service organizations in those areas. We have treated over 5,000 patients during these camps covering all ethnic communities of Sri Lanka.

#### **Facilities for Cancer Patients**

Around 1,000 patients seek daily treatment at the Maharagama Cancer Hospital, the only state-run specialized cancer facility in Sri Lanka. Many of those who seek treatment come from less affluent families from across Sri Lanka.

To give them some relief in their hour of need, Asiri Group of Hospitals has been offering free testing facilities since 2006. These patients are referred to us by the Maharagama Cancer Hospital. We conduct laboratory tests/MRI, CT scans/X ray and other tests free of charge.

#### **Cancer Transit Home**

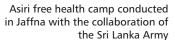
Some of our major contributions towards community welfare development during the year include a cash donation of Rs. 5 million from the group to the CCC Foundation of Sri Lanka through the National Health Development Fund for the construction of a transit home at the National Cancer Hospital, Maharagama.

The funds will be used to build the first stage of the 140-bed Cancer Care Transit Home, to house scores of patients who only need the treatment but do not have to be warded at the hospital to receive treatment. Most of these out-patients travel from remote parts of Sri Lanka and cannot afford to rent out private lodgings.

## **CSR Activities**



The Consultant Cardiac Surgeon of Asiri Heart Centre examining a patient at the free health camp held in Jaffna.





Some 1,000 patients seek daily treatment at the Maharagama Hospital; only around 850 enjoy the comfort of a bed, while the rest literally camp on the floor. Currently there are around 500 people who attend daily outpatient clinics.

The CCC House, which stands for Courage, Compassion and Commitment, is a Rs. 170 million project that will also accommodate 30 carers. The donation from Asiri will be used to build a ward, which will be named accordingly.

Since 2008, we have been an active member of the Lanka Business Coalition on HIV/AIDS, which works to raise awareness through programmes across the country.

The project, expected to be completed in 2012, will offer comfortable facilities to over 170 less privileged patients who are already suffering from cancer.

The transit home aims to attract patients undergoing radiotherapy and day chemotherapy.

#### **Medical Supplies**

We continue to donate drugs and pharmaceutical items to noteworthy projects like the medical camp organized by the Narahenpita police station, the medical camp for school children and the economically challenged re-settled community in Vidutaltivu, Mannar.

#### **Other Projects**

Our philanthropic work was extended to rebuild the male and female psychiatric units of the Anuradhapura Teaching Hospital.

Our Group of hospitals has donated assets to the Third International Vipassana Meditation Centre at Maneruwa, Palagala.

### **HR Activities**

#### "Bringing smiles to our people"

We are committed to serve our valuable clients and patients with the highest standards of service quality. The ultimate objective of the 'Patient First' Policy cannot be achieved without the dedication and contribution of our most important asset – 'People'.

In order to attract, develop, motivate, retain, recognize and compensate our staff and to provide them with a safe working environment, we have embarked on several HR initiatives across the Group that cater to the needs of our employees. This will greatly assist them in providing the highest standards of service quality in a sustainable manner.

#### **Building Capacity**

The Training and Development function was revamped, focusing on a comprehensive Training Need Analysis (TNA) covering organizational, unit and individual requirements. Training sessions on soft skills, job training and development for career advancement were undertaken according to the TNA, with a combination of outsourced trainers of repute and trained internal resources. There was emphasis on customer service, quality and service delivery that are essential at all levels to deliver service at the highest levels.

#### Performance Culture Through Accountability

The performance management cycle was streamlined in three main areas: objective setting, annual evaluation and feedback. Corporate objectives set by the management team have been cascaded to unit and individual goals. Going forward we will introduce reward and recognition schemes to recognize high performers and help develop them. The remuneration scales were closely scrutinized and re-structured to create uniformity and align annual increments to performance.

This year the management team got together to re-visit our Vision, Mission, and Values in the context of the current healthcare market to determine our future focus.

#### **Quality Focus Through People Engagement**

Meeting Quality Standards of ISO 9001:2008 Quality Management System has validated our HR processes and has ensured that the organizational objectives are met systematically and ethically. Further we are moving into Total Quality Management with the implementation of 5 S system and further develop Kaizen and quality circles next year. This was initiated during "Asiri Quality Week" that was hosted in the month of November where all employees engaged in different quality initiatives, sessions conducted by quality champions and competitions conducted to recognize talent and rewarding them. Understanding the need to deliver at international standards, Asiri Surgical Hospital has also embarked on several quality standard initiatives including ISO 22000 and OHSAS.

#### Home Away from Home

We have understood the needs of our staff, especially those who come from different parts of the island. Therefore, we continuously strive to come up with innovative solutions to delight and protect our staff and make them feel at home by introducing staff welfare activities, counselling facilities, get-togethers, compensation and reward strategies, and subsidized accommodation. These initiatives have also been exclusively tailor-made for our student nurses to create a homely environment for them while developing them for future professional careers.

We strongly believe that we can create the competitive edge through *right values and a dedicated and knowledgeable workforce*. The Human Resources division will continuously work with *commitment, camaraderie and creativity* to build and maintain our HR processes on par with global best practices.

## **Audit Committee Report**

The Audit Committee appointed by the Board of Directors comprises of three Non-Executive Directors including two Independent Directors. The Names of the Committee members are stated in the Corporate Governance Report on Page 18.

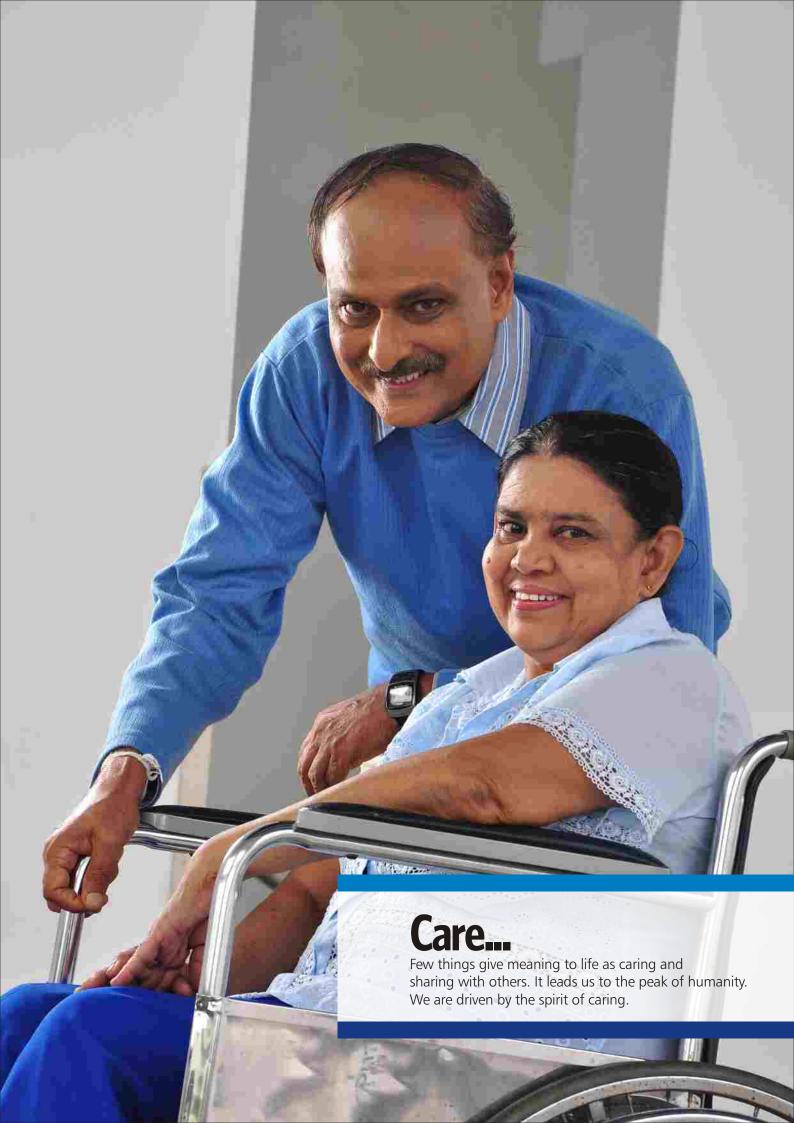
The Audit Committee examines any matters relating to the financial reporting system, the system of internal control over financial reporting, the audit process and the Company's process for monitoring compliance with laws and regulations. As and when required it requests additional information from the management in order to satisfy itself on the adequacy of the controls in place. The Audit Committee also recommends to the Board, the appointment and fees of external auditors.

The Audit Committee met on six occasions during the year to examine the effectiveness of the Company's internal control system and the system for monitoring compliance with laws and regulations.

The Audit Committee also reviewed and approved the annual and interim financial statements prior to final approval by the Board and also assessed major business and control risks of the Company.

The Audit Committee recommends to the Board of Directors that M/S Ernst & Young be re-appointed as the auditors of the Company for the financial year ending 31st March 2013, subject to the approval of the shareholders at the Annual General Meeting.

(Sgd.) Samantha Rajapaksa Chairman – Audit Committee 30th July 2012



## **Independent Auditor's Report**

#### To The Shareholders of Asiri Hospital Holdings PLC



#### **Chartered Accountants**

201 De Saram Place P.O. Box 101 Colombo 10 Sri Lanka

Tel : (0) 11 2463500 Fax Gen : (0) 11 2697369 Tax : (0) 115578180

eysl@lk.ey.com

#### **Report on the Financial Statements**

We have audited the accompanying Financial Statements of Asiri Hospital Holdings PLC ("Company"), the Consolidated Financial Statements of the Company and its Subsidiaries which comprise the balance sheets as at 31 March 2012, and the income statements, statements of changes in equity and cash flow statements for the year then ended, and a summary of significant accounting policies and other explanatory notes. The Financial Statements of the Company and the Consolidated Financial Statements of the Company and its Subsidiaries as at 31 March 2011 and for the year then ended were audited by another Auditor whose report dated 12 May 2011 expressed an unqualified opinion.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these Financial Statements in accordance with Sri Lanka Accounting Standards. This responsibility includes: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of Financial Statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Scope of Audit and Basis of Opinion

Our responsibility is to express an opinion on these Financial Statements based on our audit. We conducted our audit in accordance with Sri Lanka Auditing Standards. Those standards require that we plan and perform the audit to obtain reasonable assurance whether the Financial Statements are free from material misstatement.

An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the Financial Statements. An audit also includes assessing the accounting policies used and significant estimates made by management, as well as evaluating the overall Financial Statement presentation.

We have obtained all the information and explanations, which to the best of our knowledge and belief were necessary for the purposes of our audit. We therefore believe that our audit provides a reasonable basis for our opinion.

#### Opinion

In our opinion, so far as appears from our examination, the Company maintained proper accounting records for the year ended 31 March 2012 and the Financial Statements give a true and fair view of the Company's state of affairs as at 31 March 2012 and its profit and cash flows for the year then ended in accordance with Sri Lanka Accounting Standards.

In our opinion, the Consolidated Financial Statements give a true and fair view of the state of affairs as at 31 March 2012 and the profit and cash flows for the year then ended, in accordance with Sri Lanka Accounting Standards, of the Company and its Subsidiaries dealt with thereby, so far as concerns the shareholders of the Company.

Report on Other Legal and Regulatory Requirements In our opinion, these Financial Statements also comply with the requirements of Sections 151(2) and 153(2) to 153(7) of the Companies Act No. 07 of 2007.

(Sgd.)

July 30, 2012 Colombo.

Partners: A D B Talwatte FCA FCMA M P D Cooray FCA FCMA R N de Saram ACA FCMA Ms. N A De Silva ACA Ms. Y A De Silva ACA W R H Fernando FCA FCMA W K B S P Fernando FCA ACMA A P A Gunasekara FCA FCMA A Herath FCA D K Hulangamuwa FCA FCMA LLB (Lond) H M A Jayesinghe FCA FCMA Ms. A A Ludowyke FCA FCMA Ms. G G S Manatunga ACA Mr. N M Sulaiman ACA ACMA B E Wijesuriya ACA ACMA

## **Asiri** Hospital Holdings PLC

## **Balance Sheet**

#### As at 31 March 2012

		GROUP	GROUP				
	Note	2012	2011	2012	2011		
		Rs.	Rs.	Rs.	Rs.		
ASSETS							
Non-current Assets							
Property, Plant and Equipment	3	8,863,591,664	10,726,433,380	1,115,367,306	1,139,114,290		
Leasehold Property	4 5	189,906,021	130,681,709	-	-		
Investment Property Goodwill	5 6	2,039,636,500 564,610,315	564,610,315	-	-		
Deferred Tax Assets	15	216,211,486	152,630,844	13,514,488	27,477,774		
Investment in Subsidiaries	7.1	210,211,400	132,030,044	3,669,483,939	3,525,217,353		
Investment in Equity Securities	7.2	295,875,851	1,541,497	295,719,100	1,384,747		
mresument in Equity Securities		12,169,831,837	11,575,897,745	5,094,084,833	4,693,194,164		
Current Assets							
Inventories	8	297,522,714	286,648,295	97,879,719	98,442,385		
Trade and Other Receivables	9	632,338,070	494,246,036	564,018,389	428,487,600		
Investments in Short Term Marketable Securities	7.3	28,687,500	47,500,000	28,687,500	47,500,000		
Loans Granted to Related Parties	10	-	-	31,080,000	158,400,000		
Income Tax paid in Advance	40.4	-	749,082	-	-		
Cash and Cash Equivalent	19.1	119,871,093	44,383,579	60,130,088	11,698,942		
Total Assets		1,078,419,377 13,248,251,214	873,526,992 12,449,424,737	781,795,696 5,875,880,529	744,528,927 5,437,723,091		
iotal Assets		13,240,231,214	12,449,424,737	3,073,000,329	5,437,723,091		
EQUITY AND LIABILITIES							
Capital and Reserves							
Stated Capital	11	1,636,244,012	1,636,244,012	1,636,244,012	1,636,244,012		
Capital Reserves	12	427,991,747	358,403,318	358,403,318	358,403,318		
Retained Earnings		1,080,825,828	735,906,591	882,007,913	716,587,808		
Shareholders' Fund		3,145,061,587	2,730,553,921	2,876,655,243	2,711,235,138		
Minority Interest		2,203,159,179	2,091,571,492				
Total Equity		5,348,220,766	4,822,125,413	2,876,655,243	2,711,235,138		
A1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1							
Non-current Liabilities Interest Bearing Loans and Borrowings	13	5,001,344,215	1,895,395,759	1,554,677,944	605,490,972		
Amount due on Leasehold Property	14	46,488,666	50,560,667	1,554,077,544	-		
Deferred Tax Liabilities	15	172,434,837	127,505,844	61,508,022	99,782,578		
Retirement Benefit Liability	16	196,477,091	170,369,983	112,620,740	97,946,233		
nemente serient sasmi,		5,416,744,809	2,243,832,253	1,728,806,706	803,219,783		
Current Liabilities							
Trade and Other Payables	17	541,345,104	593,946,406	555,178,268	207,740,408		
Dividend Payable	42	26,712,194	25,845,680	25,536,134	24,670,558		
Interest Bearing Loans and Borrowings	13	1,881,815,028	4,686,983,367	662,692,136	1,632,701,223		
Amount due on Leasehold Property	14.1 18	4,072,000 29,341,313	5,113,277	27,012,042	- 58,155,981		
Income Tax Payable	10	2,483,285,639	71,578,341 5,383,467,071	1,270,418,580	1,923,268,170		
Total Equity and Liabilities		13,248,251,214	12,449,424,737	5,875,880,529	5,437,723,091		
iotal Equity and Elabinates		=======================================					

I certify that these Financial Statements are in compliance with the requirements of the Companies Act No.7 of 2007.

#### (Sgd.) Kosala M. Dissanayake Director Finance

The Board of Directors is responsible for the preparation and presentation of these Financial Statements. Signed for and on behalf of the Board by:

(Sgd.)
Ashok Pathirage
Managing Director

(Sgd.)
Mrs. D. Wimalasundera
Director

The Accounting Policies and Notes on pages 37 through 64 form an integral part of these Financial Statements.

July 30, 2012 Colombo

## **Income Statement**

#### Year Ended 31st March 2012

		GROUP		COMPANY		
	Note	2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.	
Revenue		6,124,581,099	4,917,091,929	1,890,390,056	1,666,452,120	
Cost of Services		(3,090,262,068)	(2,675,798,791)	(1,005,874,799)	(888,888,688)	
Gross Profit		3,034,319,031	2,241,293,138	884,515,257	777,563,432	
Other Income and Gains	20	104,111,192	75,557,605	197,985,444	86,299,933	
Administrative Expenses		(1,454,064,718)	(1,312,442,207)	(355,697,041)	(307,214,037)	
Selling and Distribution Costs		(19,292,140)	(20,141,038)	(8,569,954)	(9,710,735)	
Finance Cost	21.1	(697,842,610)	(710,525,685)	(204,043,437)	(176,584,113)	
Finance Income	21.2	-	18,429,763	7,562,856	7,114,553	
Net Exchange Loss	22	(231,374,440)	-	(30,923,664)	-	
Changes in Fair Value of Investment Property	5.2	205,380,500	-	-	-	
Profit Before Tax		941,236,815	292,171,576	490,829,461	377,469,033	
Income Tax Expense	24	(99,471,139)	(29,037,059)	(93,965,498)	(104,000,189)	
Profit for the Year		841,765,676	263,134,517	396,863,963	273,468,844	
Attributable to: Equity Holders of the Parent Company Minority Interest		600,228,593 241,537,083 841,765,676	190,795,562 72,338,955 263,134,517			
Earnings Per Share - Basic	25	0.675	0.215	0.446	0.308	
Dividend Per Share - Ordinary Shares	26	0.255	0.100	0.255	0.100	

The Accounting Policies and Notes on pages 37 through 64 form an integral part of these Financial Statements.

## **Asiri** Hospital Holdings PLC

## **Statement of Changes in Equity**

#### Year Ended 31st March 2012

GROUP	Note	Stated Capital Rs.	Revaluation Reserves Rs.	Retained Earnings Rs.	Minority Interest Rs.	Total Rs.
As at 1 April 2010		1,636,244,012	358,403,318	635,279,334	2,577,737,537	5,207,664,201
Profit for the Year		-	-	190,795,562	72,338,955	263,134,517
Acquisitions, Disposal and Changes in Holdings		-	-	(1,242,000)	(518,525,000)	(519,767,000)
Interim Dividend Paid	26	-	-	(88,926,305)	-	(88,926,305)
Subsidiaries Dividend to Minority Shareholders		-	-	-	(39,980,000)	(39,980,000)
As at 31 March 2011		1,636,244,012	358,403,318	735,906,591	2,091,571,492	4,822,125,413
Profit for the Year		-	-	600,228,593	241,537,083	841,765,676
Temporary Reduction on Long Term Investments	7.2	-	-	(4,681,780)	-	(4,681,780)
Surplus on Revaluation During the Year	5.1	-	96,650,596	-	39,627,568	136,278,164
Deferred Tax Impact on Revaluation of the Building	15.2	-	(27,062,167)	-	(11,095,719)	(38,157,886)
Acquisitions, Disposal and Changes in Holdings	7.1	-	-	(23,865,498)	(80,400,814)	(104,266,312)
Interim Dividend Paid	26	-	-	(226,762,078)	-	(226,762,078)
Subsidiaries Dividend to Minority Shareholders		-	-	-	(78,080,431)	(78,080,431)
As at 31 March 2012		1,636,244,012	427,991,747	1,080,825,828	2,203,159,179	5,348,220,766

COMPANY	Note	Stated Capital Rs.	Revaluation Reserves Rs.	Retained Earnings Rs.	Total Rs.
As at 01 April 2010		1,636,244,012	358,403,318	532,045,269	2,526,692,599
Profit for the Year		-	-	273,468,844	273,468,844
Interim Dividend Paid	26	-	-	(88,926,305)	(88,926,305)
As at 31 March 2011		1,636,244,012	358,403,318	716,587,808	2,711,235,138
Profit for the Year		-	-	396,863,963	396,863,963
Temporary Reduction on Long Term Investments	7.2	-	-	(4,681,780)	(4,681,780)
Interim Dividend Paid	26	-	-	(226,762,078)	(226,762,078)
As at 31 March 2012		1,636,244,012	358,403,318	882,007,913	2,876,655,243

The Accounting Policies and Notes on pages 37 through 64 form an integral part of these Financial Statements.

# **Cash Flow Statement**

### Year Ended 31st March 2012

	GROUP		COMPANY	
Cash Flows From Operating Activities	2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
Profit Before Income Tax Expense	941,236,815	292,171,576	490,829,461	377,469,033
Adjustments for Depreciation 23	604,690,853	560,635,534	120,220,597	104,769,017
Amortization of Leasehold Assets (Profit)/Loss on Sale of Property, Plant and Equipment 20, 23 Provision for Fair Value of Short-Term Investments 23	5,775,688 (378,181) 19,796,367	5,775,608 (23,894,057) 2,026,510	- - 19,796,367	- - 2,026,133
Provision for Bad Debts 23 Provision for Retirement Gratuity 16 Finance Expense 21.1	4,789,438 35,281,660) 697,842,610	1,549,953 60,212,479 710,525,685	410,615 19,304,330 204,043,437	7,330 32,503,612 176,584,113
Impairment Loss Income from Investments 20 / 21.2 Unrealised Exchange Loss 22	(25,785,658) 357,452,354	4,138,462 (18,429,763)	(153,629,737) 113,003,664	(49,509,592)
Changes in Fair Value of Investment Property  Operating Profit Before Working Capital Changes  5.2	(205,380,500) 2,435,321,446	1,594,711,987	813,978,734	643,849,646
Changes in Working Capital (Increase)/Decrease in Inventories	(10,874,419)	(43,018,868)	562,666	(11,041,121)
(Increase)/Decrease in Trade and Other Receivables Increase/(Decrease) Amounts Due from Related Parties	(102,007,898)	(133,984,041)	(115,188,671) 127,320,000	(64,771,210) (287,491,728)
Increase/(Decrease) in Trade and Other Payables Cash Generated From Operations	(52,601,302) 2,269,837,827	185,678,456 1,603,387,534	347,437,859 1,174,110,588	74,732,331 355,277,918
ESC/Income Tax Paid Finance Costs Paid	(198,517,702) (697,842,610)	(181,702,951) (710,525,685)	(149,420,707) (204,043,437)	(153,035,189) (176,401,698)
Defined Benefit Plan Costs Paid  Net Cash From Operating Activities	(9,174,552) 1,364,302,963	(7,788,672) 703,370,226	(4,629,823) 816,016,621	(5,018,157) 20,822,874
Cash Flows From/(Used in) Investing Activities				
Acquisition of Property, Plant and Equipment Advance Paid for Land	(432,678,732) (65,000,000)	(848,762,000)	(96,473,613)	(68,656,594)
Investment in Quoted Securities Capital Work-in-Progress Investment in Subsidiaries	(299,016,133) (10,180,771) (104,266,312)	(50,510,000) (95,787,618) (65,997,359)	(299,016,133) - (144,266,586)	(50,510,000) - (821,366,654)
Proceeds from Disposal of Property, Plant and Equipment Interest Received Dividend Received	2,306,711	89,914,436 18,429,763	7,562,856	7,114,553
Net Cash Flows Used in Investing Activities	<u>25,785,658</u> (883,049,579)	(952,712,778)	146,066,881 (386,126,595)	<u>42,395,039</u> (891,023,656)
Cash Flows from /(Used in) Financing Activities				
Dividends Paid Dividends Paid to Minority by Subsidiaries	(225,895,564) (78,080,431)	(95,704,840) (39,979,840)	(225,896,502)	(95,704,840)
Proceeds from Term Loans Repayment of Term Loans Repayment of Lease Obligations	2,685,520,199 (2,868,800,223) (5,188,010)	2,839,567,000 (2,702,937,000) (25,237,401)	733,378,716 (822,879,006) (614,877)	1,425,000,000 (465,906,586) (1,065,535)
Interest Free Loan Repayment of Amount due on Leasehold Property Net Cash Flows from/(Used in) Financing Activities	(5,113,278) (497,557,307)	1,000,000 (5,113,000) (28,405,081)	(316,011,669)	862,323,039
Net Increase/(Decrease) in Cash and Cash Equivalents	(16,303,923)	(277,747,633)	113,878,357	(7,877,743)
Cash and Cash Equivalents at the Beginning of the Year Cash and Cash Equivalents at the End of the Year 19	(776,180,633) (792,484,556)	(498,433,000) (776,180,633)	(497,016,398) (383,138,040)	(489,138,655) (497,016,398)

The Accounting Policies and Notes on pages 37 through 64 form an integral part of these Financial Statements.

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

### 1. CORPORATE INFORMATION

#### 1.1 General

Asiri Hospital Holdings PLC ("Company") is a public limited liability Company, incorporated and domiciled in Sri Lanka and listed on the Colombo Stock Exchange. The registered office and principal place of business is located at No. 181, Kirula Road, Colombo 5.

### 1.2 Principal Activities and Nature of Operations

During the period, the principal activities of the Company were to operate a hospital, provide healthcare services and managing and holding of investments in the healthcare industry and in an investment property.

The principal activities of the Subsidiaries are disclosed in Note 2.1.3 to the Financial Statements.

### 1.3 Parent Enterprise and Ultimate Parent Enterprise The Company's parent undertaking is Softlogic Holdings

### 1.4 Date of Authorization for Issue

The Financial Statements of Asiri Hospital Holdings PLC and its Subsidiaries for the year ended 31 March 2012 was authorized for issue in accordance with a resolution of the Board of Directors dated 30th July 2012.

### 2. GENERAL ACCOUNTING POLICIES

### 2.1 BASIS OF PREPARATION

The Consolidated Financial Statements have been prepared on an accrual basis and under the historical cost convention unless stated otherwise. The Financial Statements are presented in Sri Lankan Rupees.

### 2.1.1 Statement of Compliance

The Consolidated Financial Statements have been prepared in accordance with the Sri Lanka Accounting Standards (SLAS) laid down by the Institute of Chartered Accountants of Sri Lanka, and also in compliance with the requirements of the Companies Act No. 7 of 2007.

### 2.1.2 Change in Accounting Policies and Comparative Information

The accounting policies have been consistently applied by the Company, and are consistent with those used in the previous year.

The previous year's figures and phrases have been rearranged wherever necessary to conform to the current year's presentation.

### 2.1.3 Basis of Consolidation

The Consolidated Financial Statements comprise the Financial Statements of the Company and its Subsidiaries as at 31 March 2012. The Financial Statements of the Subsidiaries are prepared in compliance with the Group's accounting policies unless stated otherwise.

All intra group balances, income and expenses and unrealized gains and losses and dividends resulting from intra group transactions are eliminated in full.

Subsidiaries are fully consolidated from the date of acquisition or incorporation, being the date on which the Group obtains control and continue to be consolidated until the date that such control ceases.

The Financial Statements of the Subsidiaries are prepared for the same reporting period as the parent Company, which is 12 months ending 31 March, using consistent accounting policies.

### **Subsidiaries**

Subsidiaries are those enterprises controlled by the parent. Control exists when the parent holds more than 50% of the voting rights or otherwise has a controlling interest.

The Financial Statements of the following Subsidiary Companies are included in the Consolidated Financial Statements.

Company	Effective Holding	Principal Activities
Asiri Central Hospitals PLC	70.92%	The principal activity of the Company was providing medical services. With the cessation of the business operations, the Company now operates as an investment company.
Asiri Hospital Matara (Pvt) Ltd.	100%	The principal activities of the Company were to operate a hospital and provide healthcare services.
Matara Medi House (Pvt) Ltd.	100%	The principal activities of the Company were to operate a hospital and provide healthcare services.
Asiri Diagnostic Services (Pvt) Ltd.	66.54%	The principal activities of the Company were to carry out Diagnostic Laboratory services.
Asiri Hospital Kandy (Pvt) Ltd.	100%	The principal activities of the Company are to provide healthcare services. However, the company has not yet commenced its operations.

The following companies, with equity control less than 50%, have been consolidated as Subsidiaries based on the power to govern the financial and operating policies of those entities.

Company	Effective Holding	Principal Activities
Asiri Surgical Hospital PLC	46.91%	The principal activities of the Company were to operate a two tier hospital, provide healthcare services and managing and holding of investments in the healthcare industry.
Central Hospital Ltd.	38.9%	The principal activities of the Company were to operate a hospital and provide healthcare services.

### Year Ended 31st March 2012

The total profits and losses for the year of the Company and of its Subsidiaries included in consolidation and all assets and liabilities of the Company and of its Subsidiaries included in consolidation are shown in the consolidated income statement and balance sheet respectively.

Minority interest which represents the portion of profit or loss and net assets not held by the group, are shown as a component of profit for the year in the income statement and as a component of equity in the consolidated balance sheet, separately from parent's shareholders' equity.

The consolidated cash flow statement includes the cash flows of the Company and its Subsidiaries.

### 2.2 SIGNIFICANT ACCOUNTING JUDGMENTS, ESTIMATES AND ASSUMPTIONS

The preparation of Financial Statements requires management to make judgments, estimates and assumptions that affect the reported amounts of assets, liabilities, income and expense and the disclosure of contingent liabilities at the reporting date. The key judgments, estimates and associated assumptions are assessed on an ongoing basis and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The following key judgments, estimates and assumptions addresses amongst others that require subjective and complex judgment.

### a) Inventories

Group reviews the existence and usability of inventories based on a perpetual inventory count. Provisions are made when Management determines obsolete stock and/or assesses a reduction in recoverable value.

### b) Allowance for Doubtful Debts

Group reviews at each balance sheet date all receivables to assess whether an allowance should be recorded in the income statement. Management uses judgment in estimating such allowance considering the duration of outstanding and any other factors management is aware of that indicates uncertainty in recoverability.

### c) Impairment of Assets

The Group assesses whether there are any indicators of impairment of it's non financial assets and long term investment in subsidiaries at each reporting date. Such assessment is made as described under accounting policy No. 2.3.11 to these Financial Statements. In this regard, the fair value measurement included the Group's ability to benefit from synergies and value of other tangible/intangible assets that arise from its holding.

d) Depreciation of Property, Plant and Equipment

Provision for Depreciation is calculated on a straight line basis over the useful life of the assets. The useful life of an asset is defined in terms of the asset's expected utility to the entity. Therefore, the useful life of an asset may be shorter than its economic life. The estimation of the useful life of the asset is a matter of judgment based on the experience of the entity with similar assets. Estimation made over the useful life of the assets are disclosed under Note 3.1.6 to these Financial Statements.

### e) Defined Benefit Plans

The cost of defined benefit plans – Gratuity is determined using Actuarial Valuations/ Projected Unit Credit Method - which is based on the gratuity formula in Appendix E of SLAS 16 – Employee Benefits.

The actuarial valuation/ projected unit credit method involves making assumptions about discount rates, future salary increases, employee turnover, mortality rates and going concern of the Company. Due to the long-term nature of these plans, such estimates are subject to significant uncertainty. All assumptions are reviewed at each reporting date. Assumptions made for the current financial period are disclosed under Note 16.2 to these Financial Statements.

### f) Deferred Tax Asset

Deferred tax assets are recognised for all unused tax losses to the extent that it is probable that taxable profit will be available against which the losses can be utilised.

Significant management judgment is required to determine the amount of deferred tax assets that can be recognised, based upon the likely timing and level of future taxable profits together with future tax planning strategies.

### g) Revaluation of Property , Plant & Equipment and Investment Properties

The group measures Land and Building classified under property , plant and equipment at revalued amounts with changes in fair value being recognized in the statement of equity. In addition, it carries its investment properties at fair value, with changes in fair value being recognized in the income statement. The group engages independent valuation specialists to determine fair value of investment properties and certain identified land and building as at 31 March 2012, by using the market value based technique.

### 2.3 SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### 2.3.1 Foreign Currency Translation

The Financial Statements are presented in Sri Lanka Rupees, which is the Group's functional and presentation currency. Transactions in foreign currencies are initially recorded at the functional currency rate ruling at the date of the transaction. Monetary assets and liabilities denominated in foreign currencies are retranslated at the functional currency rate of exchange ruling at the balance sheet date. All differences are taken to profit or loss. Non monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

### 2.3.2 Taxation

### a) Income Tax

Current income tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

The provision for Income Tax is based on the elements of income and expenditure as reported in the Financial Statements and computed in accordance with the provisions of the Inland Revenue Act.

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

### **Asiri Surgical Hospital PLC**

Pursuant to the agreement dated 29 March 2000 entered into with the Board of Investment under section 17 of the Board of Investment Law No.4 of 1978, the Inland Revenue Act relating to the imposition, payment and recovery of income tax shall not apply to the business of operating a two tier hospital and providing healthcare services, for a period of 10 years commencing from 31 March 2004. This exemption expires on 31 March 2014.

The Company is liable to pay tax on other income earned at the prevailing tax rate.

### Asiri Central Hospitals PLC

Pursuant to the agreement dated 8 September 1992, entered into by the Company under the Greater Colombo Economic Commission Law No. 4 of 1978 and as per the Board of Investment letter dated 30 August 1999, tax exemption period of the enterprise commenced from the year of assessment 1999/2000 and ended in the year of assessment 2005/2006 subject to the fulfilment of all conditions stipulated in clause 10 (vii) of the Board of Investment agreement.

Subsequent to the expiration of aforesaid tax exemption period, the Company opted for the concessionary tax period of 15 years at the rate of 2% on its turnover, which is deemed to be the profit and income of the Company. However, with the cessation of business income tax wholly represents tax on other income.

The Company is liable to pay tax on other income earned at the prevailing tax rate.

### Central Hospital Ltd.

Pursuant to the agreement dated 9 November 2007 and supplementary agreement dated 14 February 2009 entered into with the Board of Investment under section 17 of the Board of Investment Law No.4 of 1978, the Inland Revenue Act relating to the imposition, payment and recovery of income tax shall not apply to the business operating a hospital and providing healthcare services, for a period of 8 years commencing from the year the Company makes profits or any year of assessment not later than two years from the date on which the company commences commercial operations, whichever is earlier. Accordingly, the exemption is for a period of eight years commencing from financial year ending 31st March 2013. This exemption will expire on 31st March 2020. Immediately following the aforementioned tax exemption period, the Company's income tax on operating profit shall be charged at a concessionary tax rate of 15%.

The Company is liable to pay tax on other income earned at the prevailing tax rate.

### Asiri Hospital Matara (Pvt) Ltd.

Pursuant to the agreement dated 25 May 2007 entered into with the Board of Investment under section 17 of the Board of Investment Law No.4 of 1978, the Inland Revenue Act relating to the imposition, payment and recovery of income tax shall not apply to the business operating a hospital and providing healthcare services, for a period of eight years commencing from the year the Company makes profits or any year of assessment not later than two years from the date on which the Company commences commercial operations, whichever is earlier. Accordingly, the exemption is for a period of eight years commencing from 31 March 2008. This exemption will expire on 31 March 2016.

The Company is liable to pay tax on other income earned at the prevailing tax rate.

Following Companies are liable to pay tax on business and other income earned at the prevailing tax rates.

- Asiri Hospital Holdings PLC
- Matara Medi House (Pvt) Ltd.
- Asiri Diagnostic Services (Pvt) Ltd.
- Asiri Hospital Kandy (Pvt) Ltd.

### b) Economic Service Charge

As per the provisions of the Economic Service Charge Act No.13 of 2006 and subsequent amendments thereto, Economic Service Charge (ESC) is payable on relevant turnover. The rate of ESC relating to the revenue referred to in the BOI agreement where the corresponding profit is exempt from income tax is 0.25% and the rate relating to other income is 1%. ESC paid is deductible from the Company's income tax liability. Any unclaimed amount can be carried forward and set off against the income tax payable for a further four years.

### c) Value Added Tax (VAT)

As per item XII of Part II (b) of first schedule to the Value Added Tax Act No. 14 of 2002 and subsequent amendments thereto the supply of health care services provided by the Group is exempt whilst other revenue would be liable at the prevailing rate.

### d) Deferred Taxation

Deferred income tax is provided, using the liability method, on all temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax assets are recognised for all deductible temporary differences, carry-forward of unused tax assets and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry-forward of unused tax assets and unused tax losses can be utilised.

The carrying amount of deferred income tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

### Year Ended 31st March 2012

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the balance sheet date.

Deferred Tax has not been recognised in the Financial Statements of the following Companies, as those Companies are under the BOI exemption period as indicated in Note 2.3.2 (a).

- Asiri Surgical Hospital PLC
- Asiri Hospital Matara (Pvt) Ltd.

Deferred Tax has been recognized in the Financial Statements of Central Hospital Ltd. as the tax exemption period has not commenced. Upon commencement of the tax exemption period, the impact on deferred tax will be reassessed and accounted for accordingly.

### 2.3.3 Borrowing Cost

Borrowing costs are recognized as an expense in the period in which they are incurred, except to the extent where borrowing costs that are directly attributable to the acquisition, construction or production of an asset that takes a substantial period of time to get ready for its intended use or sale, are capitalized as part of that asset.

### 2.3.4 Inventories

Inventories are valued at the lower of cost and net realisable value, after making due allowances for obsolete and slow moving items. Net realisable value is the price at which inventories can be sold in the ordinary course of business less the estimated cost of completion and the estimated cost necessary to make the sale.

The cost incurred in bringing inventories to its present location and conditions are accounted for using the following cost formula:-

Pharmaceuticals - At actual cost on first-in first-out basis Surgical and Other Consumables - At actual cost on first-in first-out basis

### 2.3.5 Trade and Other Receivables

Trade receivables are stated at the amounts they are estimated to realise net of allowances for bad and doubtful receivables.

Other receivables and dues from Related Parties are recognised at cost less allowances for bad and doubtful receivables.

### 2.3.6 Cash and Cash Equivalents

Cash and cash equivalents are defined as cash in hand, demand deposits and short-term highly liquid investments, readily convertible to known amounts of cash and subject to insignificant risk of changes in value.

For the purpose of cash flow statement, cash and cash equivalents consist of cash in hand and deposits in banks net of outstanding bank overdrafts. Investments with short maturities i.e. three months or less from the date of acquisition are also treated as cash equivalents.

### 2.3.7 Property, Plant and Equipment

All items of property, plant and equipment, except for the land is stated at cost, excluding the costs of day to day servicing, less accumulated depreciation and accumulated impairment in value. Such cost includes the cost of replacing part of the plant and equipment when that cost is incurred, if the recognition criteria are met.

Depreciation is calculated on a straight line basis over the useful life of the assets.

When each major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement in the year the asset is derecognised.

The asset's residual values, useful lives and methods of depreciation are reviewed, and adjusted if appropriate, at each financial year end.

Free hold Land is measured at fair value.

Valuations are performed every 3-5 years (or frequently enough) to ensure that the fair value of a revalued asset does not differ materially from its carrying amount.

Any revaluation surplus is credited to the revaluation reserve included in the equity section of the balance sheet, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss. A revaluation deficit is recognised in profit or loss, except that a deficit directly offsetting a previous surplus on the same asset is directly offset against the surplus in the asset revaluation reserve.

### 2.3.8 Investment Properties

Investment properties are measured initially at cost, including transaction costs. The carrying amount includes the cost of replacing part of an existing investment property at the time that cost is incurred if the recognition criteria are met; and excludes the costs of day to day servicing of an investment property.

Subsequent to initial recognition, investment properties are stated at fair value, which reflects market conditions at the balance sheet date. Gains or losses arising from changes in the fair values of investment properties are included in the income statement in the year in which they arise.

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

#### 2.3.9 Leases

Finance leases, which transfer to the Group substantially all the risks and benefits incidental to ownership of the leased item, are capitalized at the inception of the lease at the fair value of the leased property or, if lower, at the present value of the minimum lease payments. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged and reflected in the income statement.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term. The depreciation policy for depreciable leased assets is consistent with that for depreciable asset that are owned as described in Note 2.3.7

Operating lease payments are recognised as an expense in the income statement on a straight line basis over the lease term.

### 2.3.10 Investments

### **Initial Recognition:**

Cost of investment includes purchase cost and acquisition charges such as brokerages, fees, duties and bank regulatory fees. The Company distinguishes and presents current and non current investment in the balance sheet.

### Measurement:

### a) Current Investment

Current investments are carried at the lower of cost and market value, determined on the basis of aggregate portfolio.

Unrealized losses arising from reduction to market value and reversals of such reduction required to state current investments at lower of cost and market value are included in income statement.

### b) Long Term Investments

Long term marketable equity securities are stated at lower of cost and market value determined on a portfolio basis.

Carrying amounts are reduced to recognize a decline other than temporary, determined for each investment individually. These reductions for other than temporary declines in carrying amounts are charged to income statement.

Temporary reductions and reversal of such reductions are included in equity.

### 2.3.11 Impairment of Assets

The Group assesses at each reporting date whether there is an indication that non financial assets and investments in subsidiaries may be impaired. If any such indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

### 2.3.12 Provisions

Provisions are recognized when the Group has a present obligation (legal or constructive) as a result of a past event, where it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

### 2.3.13 Retirement Benefit Obligations

### a) Defined Benefit Plan - Gratuity

### Asiri Hospital Holdings PLC, Asiri Surgical Hospital PLC

The Companies measure the present value of the promised retirement benefits for gratuity, which is a defined benefit plan with the advice of an independent professional actuary at the end of every financial year using the Projected Unit Credit Method (PUC) as required by Sri Lanka Accounting Standard 16, Employee Benefits (Revised 2006). Accordingly, the employee benefit liability is based on the actuarial valuation carried out by Messrs Actuarial and Management Consultants (Pvt) Ltd., Actuaries.

Central Hospital Limited, Asiri Hospital Matara (Pvt) Ltd., Matara Medi House (Pvt) Ltd., Asiri Diagnostic Services (Pvt) Ltd.

The Companies measure the present value of the promised retirement benefits for gratuity, which is a defined benefit plan at the end of every financial year using the Projected Unit Credit Method (PUC) prescribed in Appendix E of SLAS 16 (Revised).

As per the payment of Gratuity Act No. 12 of 1983, this liability only arises upon completion of 5 years of continued service. The gratuity liability is not externally funded. The item is stated under Retirement Benefit Liability in the balance sheet.

No provision is made in the accounts of following companies for gratuity as no employees are recruited under these companies.

- Asiri Central Hospitals PLC
- Asiri Hospital Kandy (Pvt) Ltd.

### Year Ended 31st March 2012

### b) Defined Contribution Plan- Employees Provident Fund & Employees Trust Fund

Employees are eligible for Employees' Provident Fund and Employees' Trust Fund Contributions in line with respective statutes and regulations. The Group contributes 12% and 3% of gross emoluments of employees to Employees' Provident Fund and Employees' Trust Fund respectively.

#### 2.3.14 Income Statement

### 2.3.14.1 Revenue Recognition

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Group and the revenue and associated costs incurred or to be incurred can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable net of trade discounts and sales taxes. The following specific criteria are used for the purpose of recognition of revenue.

### a) Rendering of Services

Revenue from rendering of services is recognized in the accounting period in which the services are rendered or performed.

### b) Interest

Interest income is recognized as the interest accrued unless recoverability is in doubt.

#### c) Others

Other income is recognized on an accrual basis.

### 2.3.14.2 Gains and losses from foreign exchange forward contracts

Foreign exchange forward contracts are fair valued at each reporting date. Unrealised gains and losses arising from changes in fair value are included in the income statement in the period in which they arise.

### 2.4 SRI LANKA ACCOUNTING STANDARDS EFFECTIVE FROM 01 JANUARY 2012

The Group will be adopting the new Sri Lanka Accounting Standards (new SLAS) comprising LKAS and SLFRS applicable for financial periods commencing from 01 March 2012 as issued by the Institute of Chartered Accountants of Sri Lanka. The Group has commenced reviewing its accounting policies and financial reporting in readiness for the transition. As the Group has a 31 March year end, priority has been given to considering the preparation of an opening balance sheet in accordance with the new SLASs as at 01 April 2011. This will form the basis of accounting for the new SLASs in the future, and is required when the Group prepares its first new SLAS compliant Financial Statements for the year ending 31 March 2013. Set out below are the key areas where accounting policies will change and may have an impact on the Financial Statements of the Group. The Group is in the process of quantifying the impact on the Financial Statements arising from such changes in accounting

(a) SLFRS 1 – First Time Adoption of Sri Lanka Accounting Standards requires the Group to prepare and present opening new SLFRS Financial Statements at the date of transition to new SLAS. The Group shall use the same accounting policies in its opening new SLAS Financial Statements and throughout all comparable periods presented in its first new SLAS Financial Statements.

(b) LKAS 1 – Presentation of Financial Statements requires an entity to present, in a statement of changes in equity, all owner changes in equity. All non owner changes in equity are required to be presented in one statement of comprehensive income or in two statements (a separate income statement and a statement of comprehensive income). This standard also requires the Group to disclose information that enables users of its Financial Statements to evaluate the entity's objectives, policies and processes for managing capital.

(c) LKAS 16 – Property Plant and Equipment requires a company to initially measure an item of property plant and equipment at cost, using the cash price equivalent at the recognition date. If payment is deferred beyond normal credit terms, the difference between the cash price equivalent and the total payment is recognized as interest over the period, unless such interest is capitalized in accordance with LKAS 23 Borrowing Costs.

This standard requires depreciation of assets over their useful lives, where the residual value of assets is deducted to arrive at the depreciable value. It also requires that significant components of an asset be evaluated separately for depreciation.

(d)LKAS 32 – Financial Instruments: Presentation, LKAS 39 – Financial Instruments: Recognition and Measurement and SLFRS 7 – Disclosures will result in changes to the current method of recognizing financial assets, financial liabilities and equity instruments. These standards will require measurement of financial assets and financial liabilities at fair value at initial measurement. The subsequent measurement of financial assets classified as fair value through profit and loss and available for sale will be at fair value, with the gains and losses routed through the statements of comprehensive income and other comprehensive income respectively.

Financial assets classified as held to maturity and loans and receivables will be measured subsequently at amortized cost. These assets will need to be assessed for any objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the asset (a 'loss event') coupled with a reliable estimate of the loss event (or events) impact on the estimated future cash flows of the financial asset or group of financial assets. As such the current method of assessing for impairment will have to be changed to meet the requirements of these new standards.

Financial liabilities will be either classified as fair value through profit or loss or at amortized cost. At present, the Group does not identify, categorise and measure financial assets and liabilities as per the requirements of the standard and also does not recognise certain derivative instruments on the balance sheet.

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

(e) SLFRS 3 – Business combinations will require the company to apply this standard to transactions and other events that meet the new definition of a business i.e. an integrated set of assets (inputs) and activities(processes) which are capable of being conducted and managed to provide a return, as opposed to a mere asset acquisition. Under the new acquisition method of accounting, in addition to recognizing and measuring in its Financial Statements the identifiable assets acquired and liabilities assumed the standard also requires recognition and measurement of any non-controlling interest in the acquiree and re-measuring to fair value any previously held interests which could have an impact on the recognition of goodwill. Subsequent to the acquisition of control any acquisitions or disposals of non-controlling interest without loss of control will be accounted for as equity transactions and cannot be recognized as profit/loss on disposal of investments in the statement of financial

(f) LKAS 12 – Income Tax requires deferred tax to be provided in respect of temporary differences which will arise as a result of adjustments made to comply with the new SLAS.

(g) LKAS 18 – Revenue requires the Company to measure revenue at fair value of the consideration received or receivable. It also specifies recognition criteria for revenue, and the Group needs to apply such recognition criteria to the separately identifiable components of a single transaction in order to reflect the substance of the transaction.

The Institute of Chartered Accountants of Sri Lanka has resolved an amendment to Sri Lanka Accounting Standard 10, whereby the provision contained in paragraphs 30 and 31 of SLAS 10 – Accounting Policies, Changes in Accounting Estimates and Errors, would not be applicable for financial statements prepared in respect of financial periods commencing before 1 January 2012 and hence the impact of this transition is not required to be disclosed in these Financial Statements.

### Year Ended 31st March 2012

3. PROPERTY, PLANT AND EQUIPMENT	Balance				Balance
3.1 GROUP	As at	Additions/	Revaluation	Disposals/	As at
3.1.1 Gross Carrying Amount	01.04.2011 Rs.	Transfers Rs.		Transfers Rs.	31.03.2012 Rs.
At Cost or Valuation	ns.	ns.		ns.	ns.
Land and Buildings	7,972,833,798	88,651,783	136,278,164	(1,917,679,434)	6,280,084,311
Plant and Machinery	3,208,970	-	-	-	3,208,970
Medical Equipment	2,758,068,498	283,483,845	-	- (6.004)	3,041,552,343
Furniture and Fittings Office Equipment	1,025,557,750 87,430,941	15,582,875 7,478,932	-	(6,804)	1,041,133,821 94,909,873
Sundry Equipment	35,201,011	162,436	_	_	35,363,447
Kitchen Equipment	23,389,217	3,718,851	-	-	27,108,068
Televisions and Cassette Recorders	2,892,434	455,920	-	-	3,348,354
Tools and Equipment Push Cycle	58,796,982 20,844	277,642	-	-	59,074,624 20,844
Generator	42,146,574	_	_	-	42,146,574
Water Pump	382,694	-	-	-	382,694
Motor Vehicles	51,359,179	22,374,270	-	556,556	74,290,005
Computers	203,546,375	12,385,114	-	(10,455)	215,921,034
Air Conditioners House Keeping Equipment	135,046,451 15,990,004	5,362,884 467,510	-	-	140,409,335 16,457,514
Laundry Equipment	8,387,030		_	_	8,387,030
Linen, Mattress and General Accessories	11,969,386	336,963	-	-	12,306,349
Elevators	32,527,203			-	32,527,203
In the Course of Construction	12,468,755,341	440,739,025	136,278,164	(1,917,140,137)	11,128,632,393
Buildings Work-in-Progress	9,041,198	4,965,931	-	(8,060,293)	5,946,836
Buildings Work-in-Progress on Leasehold Land	2,020,000	5,214,840			7,234,840
A	11,061,198	10,180,771		(8,060,293)	13,181,676
Assets on Finance Leases  Motor Vehicles	8,089,715	_	_	(2,511,987)	5,577,728
Medical Equipment	14,568,460	-	-	(2,511,507)	14,568,460
Sundry Equipment	2,587,500				2,587,500
	25,245,675			(2,511,987)	22,733,688
				<del></del>	
Total Value of Depreciable Assets	12.505.062.214	450.919.796	136.278.164	(1.927.712.417)	11.164.547.757
Total Value of Depreciable Assets	12,505,062,214	450,919,796	136,278,164	(1,927,712,417)	11,164,547,757
Total Value of Depreciable Assets		450,919,796	136,278,164	(1,927,712,417)	
Total Value of Depreciable Assets	12,505,062,214  Balance As at	450,919,796 Charge for	136,278,164  Revaluation	(1,927,712,417) Disposals/	11,164,547,757  Balance As at
3.1.2 Accumulated Depreciation and	Balance As at 01.04.2011	Charge for the period		Disposals/ Transfers	Balance As at 31.03.2012
·	Balance As at	Charge for		Disposals/	Balance As at
3.1.2 Accumulated Depreciation and Impairment	Balance As at 01.04.2011 Rs.	Charge for the period Rs.		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs.
3.1.2 Accumulated Depreciation and Impairment Buildings	Balance As at 01.04.2011 Rs. 262,361,904	Charge for the period		Disposals/ Transfers	Balance As at 31.03.2012 Rs. 281,706,818
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment	Balance As at 01.04.2011 Rs.	Charge for the period Rs.		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs.
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings	Balance As at 01.04.2011 Rs. 262,361,904 3,208,970 963,502,476 246,459,329	Charge for the period Rs. 101,708,508 - 286,787,391 105,204,751		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs. 281,706,818 3,208,970 1,250,289,867 351,664,080
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment	Balance As at 01.04.2011 Rs. 262,361,904 3,208,970 963,502,476 246,459,329 54,339,388	Charge for the period Rs. 101,708,508 - 286,787,391 105,204,751 16,268,142		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment	Balance As at 01.04.2011 Rs. 262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747	Charge for the period Rs. 101,708,508 - 286,787,391 105,204,751 16,268,142 1,355,184		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs. 281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment	Balance As at 01.04.2011 Rs. 262,361,904 3,208,970 963,502,476 246,459,329 54,339,388	Charge for the period Rs. 101,708,508 - 286,787,391 105,204,751 16,268,142		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment	Balance As at 01.04.2011 Rs. 262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691	Charge for the period Rs. 101,708,508 286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs. 281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle	Balance As at 01.04.2011 Rs. 262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932	Charge for the period Rs.  101,708,508 - 286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067	Charge for the period Rs. 101,708,508 286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309	Charge for the period Rs. 101,708,508 286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067	Charge for the period Rs. 101,708,508 286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658		Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055 1,621,712		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment Laundry Equipment	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406 5,828,521	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,692,015 11,580,037 40,643,154 13,682,055 1,621,712 838,703		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118 6,667,224
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055 1,621,712		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment Laundry Equipment Linen, Mattress and General Accessories	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406 5,828,521 5,213,341	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055 1,621,712 838,703 6,098,957		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118 6,667,224 11,312,298
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment Laundry Equipment Linen, Mattress and General Accessories Elevators	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406 5,828,521 5,213,341 13,851,181	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055 1,621,712 838,703 6,098,957 3,252,721		Disposals/ Transfers Rs.  (82,363,594)  1,528,125	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118 6,667,224 11,312,298 17,103,902
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment Laundry Equipment Linen, Mattress and General Accessories Elevators  Assets on Finance Leases	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406 5,828,521 5,213,341 13,851,181 1,772,627,283	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055 1,621,712 838,703 6,098,957 3,252,721 602,049,601		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118 6,667,224 11,312,298 17,103,902 2,293,841,415
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment Laundry Equipment Linen, Mattress and General Accessories Elevators	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406 5,828,521 5,213,341 13,851,181	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055 1,621,712 838,703 6,098,957 3,252,721		Disposals/ Transfers Rs.  (82,363,594)  1,528,125	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118 6,667,224 11,312,298 17,103,902
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment Laundry Equipment Linen, Mattress and General Accessories Elevators  Assets on Finance Leases Motor Vehicles	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406 5,828,521 5,213,341 13,851,181 1,772,627,283  3,509,604 1,746,180 745,767	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055 1,621,712 838,703 6,098,957 3,252,721 602,049,601		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118 6,667,224 11,312,298 17,103,902 2,293,841,415
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment Laundry Equipment Linen, Mattress and General Accessories Elevators  Assets on Finance Leases Motor Vehicles Medical Equipment	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406 5,828,521 5,213,341 13,851,181 1,772,627,283	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055 1,621,712 838,703 6,098,957 3,252,721 602,049,601		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118 6,667,224 11,312,298 17,103,902 2,293,841,415
3.1.2 Accumulated Depreciation and Impairment  Buildings Plant and Machinery Medical Equipment Furniture and Fittings Office Equipment Sundry Equipment Kitchen Equipment Televisions and Cassette Recorders Tools and Equipment Push Cycle Generator Water Pump Motor Vehicles Computers Air Conditioners House Keeping Equipment Laundry Equipment Linen, Mattress and General Accessories Elevators  Assets on Finance Leases Motor Vehicles Medical Equipment	Balance As at 01.04.2011 Rs.  262,361,904 3,208,970 963,502,476 246,459,329 54,339,388 24,515,747 11,594,009 1,655,902 29,900,691 8,932 16,976,067 293,309 28,386,277 44,512,044 56,552,789 3,466,406 5,828,521 5,213,341 13,851,181 1,772,627,283  3,509,604 1,746,180 745,767	Charge for the period Rs.  101,708,508  286,787,391 105,204,751 16,268,142 1,355,184 2,586,215 289,244 5,902,116 2,134 4,214,658 13,919 11,580,037 40,643,154 13,682,055 1,621,712 838,703 6,098,957 3,252,721 602,049,601		Disposals/ Transfers Rs.  (82,363,594)	Balance As at 31.03.2012 Rs.  281,706,818 3,208,970 1,250,289,867 351,664,080 70,607,530 25,870,931 14,180,224 1,945,146 35,802,807 11,066 21,190,725 307,228 41,494,439 85,155,198 70,234,844 5,088,118 6,667,224 11,312,298 17,103,902 2,293,841,415

## **Notes to the Financial Statements**

### Year Ended 31st March 2012

3.1.3 Gross Carrying Amounts	Rs.	Rs.
Land and Buildings	5,998,377,493	7,710,471,894
Plant and Machinery	-	-
Medical Equipment	1,791,262,476	1,794,566,022
Furniture and Fittings	689,469,741	779,098,421
Office Equipment	24,302,343	33,091,553
Sundry Equipment	9,492,516	10,685,264
Kitchen Equipment	12,927,844	11,795,208
Televisions and Cassette Recorders	1,403,208	1,236,532
Tools and Equipment	23,271,817	28,896,291
Push Cycle	9,778	11,912
Generator	20,955,849	25,170,507
Water Pump	75,466	89,385
Motor Vehicles	32,795,566	22,972,902
Computers	130,765,836	159,034,331
Air Conditioners	70,174,491	78,493,662
House Keeping Equipment	11,369,396	12,523,598
Laundry Equipment	1,719,806	2,558,509
Linen, Mattress and General Accessories	994,051	6,756,045
Elevators	15,423,301	18,676,022
	8,834,790,978	10,696,128,058
In the Course of Construction		
Buildings Work-in-Progress	5,946,836	9,041,198
Buildings Work-in-Progress on Leasehold Land	7,234,840	2,020,000
	13,181,676	11,061,198
Assets on Finance Leases		
Motor Vehicles	2,672,744	4,580,111
Medical Equipment	11,363,992	12,822,280
Sundry Equipment	1,582,274	1,841,733
	15,619,010	19,244,124
Total Value of Depreciable Assets	8,863,591,664	10,726,433,380

- **3.1.4** During the year, the Group Acquired property, plant and equipment to the aggregate value of Rs. 450,919,796/- (2011 Rs. 946,570,266/-). Cash payments amounting to Rs. 442,859,503/- (2011 Rs. 944,550,266/-) were made during the year for purchase of property, plant and equipment.
- **3.1.5** Group property, plant and equipments with a carrying value of Rs. 4,722,239,163/- (2011 Rs. 4,318,546,472/-) have been pledged as security for term loans obtained, details of which are diclosed in Note 28.

### 3.1.6 Depreciation

The provision for depreciation is calculated by using a straight line method on the cost / revaluation of all property, plant and equipment in order to write off such amounts over the following estimated useful lives by equal installments.

	2012	2011
Buildings	Over 50 Years	Over 50 Years
Medical Equipment	Over 10 Years	Over 10 Years
Furniture and Fittings	Over 10 Years	Over 10 Years
Office Equipment	Over 5 Years	Over 5 Years
Sundry Equipments	Over 10 Years	Over 10 Years
Kitchen Equipment	Over 10 Years	Over 10 Years
Televisions and Cassette Recorders	Over 10 Years	Over 10 Years
Tools and Equipments	Over 10 Years	Over 10 Years
Generator	Over 10 Years	Over 10 Years
Water Pump	Over 10 Years	Over 10 Years
Motor Vehicles	Over 5 Years	Over 5 Years
Computers	Over 5 Years	Over 5 Years
Air Conditioners	Over 10 Years	Over 10 Years
Housekeeping Equipment	Over 10 Years	Over 10 Years
Laundry Equipment	Over 10 Years	Over 10 Years
Fixtures and Fittings	Over 10 Years	Over 10 Years
Linen, Mattress and General Accessories	Over 2 Years	Over 2 Years
Elevators	Over 10 Years	Over 10 Years

### Year Ended 31st March 2012

- 3.1.7 a) The fair value of land situated No 181, Kirula Road, Colombo 05 of Asiri Hospital Holdings PLC was determined by means of a revaluation during the financial year 2008/2009 by Messrs. P. B. Kalugalagedara (FIV, MSIZ, IRRV, FRICS) an independent valuer in reference to market based evidence. The results of such revaluation were incorporated in these Financial Statements from its effective date which is 31 March 2009. The surplus arising from the revaluation net of deferred taxes ,was transferred to a revaluation reserve.
  - b) The land of Asiri Central Hospital PLC, situated at No 37, Horton place, Colombo 7 was revalued during the financial year 2010 by Messrs. P.B Kalugalagedara & Associates Chartered Valuation Surveyors. The land was valued at their open market values and the results of such revaluation were incorporated in the Financial Statements as at 31 December 2010. The surplus arising from the revaluation was transferred to the revaluation reserve.

The land together with buildings were classified from owner occupied property to an investment property with effect from 1 April 2011.

The Building of Asiri Central Hospital PLC situated at the above land was also revalued during the financial year 2010 by Messrs. P.B. Kalugalagedara & Associates - Chartered Valuation Surveyors. At the time of transferring the building from owner occupied property to investment property, the Directors decided to incorporate the results of such revaluation in the financial statements as of 01 April 2011 and the surplus arising from such revaluation net of deferred tax, is transferred to revaluation reserve.

c) The fair value of land situated at No. 15, Dharmapala Mawatha, Uyanwatta, Matara of Matara Medi House (Pvt) Ltd. Was determined by means of a revaluation during the financial year 2009/2010 by Messrs. P.B. Kalugalagedara & Associates an independent valuer in reference to market based evidence. The results of such revaluation were incorporated in the Financial Statements from its effective date which is 31 March 2010. The surplus arising from the revaluation net of deferred taxes, was transferred to the revaluation reserve.

The carrying amount of revalued assets that would have been included in the Financial Statements had the assets been carried at cost less depreciation is as follows:

Freehold Land Building

Cost Rs.	Cumulative Depreciation If assets were carried at cost Rs.	Net Carrying Amount 2012 Rs.	Net Carrying Amount 2011 Rs.
662,104,379 5,066,495,730 5,728,600,109	366,562,873 366,562,873	662,104,379 4,699,932,857 5,362,037,236	662,104,379 4,767,286,911 5,429,391,290

- 3. Property, Plant and Equipment
- 3.2 Company
- 3.2.1 Gross Carrying Amounts

### COMPANY

At Cost or valuation Land

Buildings
Medical Equipment
Furniture and Fittings
Office Equipment
Sundry Equipment
Kitchen Equipment
Televisions and Cassette Recorders
Tools and Equipment
Push Cycle
Generator
Water Pump
Motor Vehicles
Computers
Air Conditioners
House Keeping Equipment

**Assets on Finance Leases** 

Motor Vehicles

Total Value of Depreciable Assets

Balance As at 01.04.2011 Rs.	Additions/ Transfers Rs.	Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs.
401,000,000	51,163,800	-	452,163,800
399,687,977	-	-	399,687,977
843,597,548	21,952,625		865,550,173
45,730,738	1,571,531	-	47,302,269
15,807,673	682,941	-	16,490,614
22,296,240	-	-	22,296,240
7,919,426	1,590,394	-	9,509,820
2,114,414	455,920	-	2,570,334
14,131,702	-	-	14,131,702
21,344	-	-	21,344
14,541,449	-	-	14,541,449
243,501	15 007 040	2 511 007	243,501
22,029,175	15,897,040	2,511,987	40,438,202
25,972,649 36.822.909	2,844,421 309,760	-	28,817,070
12,783,437	5,181		37,132,669 12,788,618
1,864,700,182	96,473,613	2,511,987	1,963,685,782
1,004,700,102	30,473,013		1,905,005,702
2,511,987	_	(2,511,987)	-
2,511,987		(2,511,987)	-
1,867,212,169	96,473,613	-	1,963,685,782

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

2 2 2	Dar	rociation	
3.Z.Z	Det	preciation	

Buildings
Medical Equipment
Furniture and Fittings
Office Equipment
Sundry Equipment
Kitchen Equipment
Televisions and Cassette Recorders
Tools and Equipment
Push Cycle
Generator
Water Pump
Motor Vehicles
Computers
Air Conditioners
House Keeping Equipment

### **Assets on Finance Leases**

**Motor Vehicles** 

### **Total Depreciation**

Balance As at 01.04.2011 Rs.	Charge for the period Rs.	Disposals/ Transfers Rs.	Balance As at 31.03.2012 Rs.
16,596,308	8,326,833	_	24,923,141
577,324,579	85,298,779	_	662,623,358
29,083,780	5,106,362	_	34,190,142
13,097,730	1,428,462	-	14,526,192
21,773,075	56,087	-	21,829,162
4,095,880	889,097	-	4,984,977
1,383,636	211,442	-	1,595,078
4,863,994	1,413,170	-	6,277,164
8,932	2,134	-	11,066
8,571,552	1,454,145	-	10,025,697
243,501	-	-	243,501
17,537,364	6,340,580	1,528,125	25,406,069
15,327,990	4,718,767	-	20,046,757
14,727,190	3,696,189	-	18,423,379
1,934,243	1,278,550		3,212,793
726,569,754	120,220,597	1,528,125	848,318,476
1,528,125	-	(1,528,125)	-
1,528,125		(1,528,125)	
728,097,879	120,220,597		848,318,476

### 3.2.3 Net Book Values

Land
Buildings
Medical Equipment
Furniture and Fittings
Office Equipment
Sundry Equipment
Kitchen Equipment
Televisions and Cassette Recorders
Tools and Equipment
Push Cycle
Generator
Water Pump
Motor Vehicles
Computers
Air Conditioners
House Keeping Equipment
Assets on Finance Leases

Motor Vehicles	
Total Carrying	Amount of P

lotal Carrying	Amount of I	Property, Pla	int and I	equipment

2012 Rs.	2011 Rs.
452,163,800	401,000,000
374,764,836	383,091,669
202,926,815	266,272,969
13,112,127	16,646,958
1,964,422	2,709,943
467,078	523,165
4,524,843	3,823,546
975,256	730,778
7,854,538	9,267,708
10,278	12,412
4,515,752	5,969,897
-	-
15,032,133	4,491,811
8,770,313	10,644,659
18,709,290	22,095,719
9,575,825	10,849,194
1,115,367,306	1,138,130,428
	002.002
1 115 267 206	983,862
1,115,367,306	1,139,114,290

- **3.2.4** During the year, the Company acquired property, plant and equipment to the aggregate value of Rs. 96,473,613/- (2011-Rs.68,656,594/-). Cash payments amounting to Rs.96,473,613/- (2011-Rs.68,656,594/-) were made during the year for purchase of property, plant and equipment.
- 3.2.5 The fair value of land situated at No 181, Kirula Road, Colombo 05 of Asiri Hospital Holdings PLC was determined by means of a revaluation during the financial year 2008/2009 by Messrs. P. B. Kalugalagedara (FIV, MSIZ, IRRV, FRICS) an independent valuer in reference to market based evidence. The results of such revaluation were incorporated in the Financial Statements from its effective date which is 31 March 2009. The surplus arising from the revaluation net of deferred taxes ,was transferred to a revaluation reserve.

### Year Ended 31st March 2012

The carrying amount of revalued assets that would have been included in the financial statements had the assets been carried at cost less depreciation is as follows:

### Class of Asset

Freehold Land Building

	Cost Rs.	Cumulative Depreciation If assets were carried at cost Rs.	Net Carrying Amount 2012 Rs.	Net Carrying Amount 2011 Rs.
-	29,616,200 320,324,000 349,940,200	92,459,000 92,459,000	29,616,200 227,865,000 257,481,200	29,617,000 234,527,000 264,144,000

#### 4. LEASEHOLD PROPERTY

Balance as at the beginning of the year Amortization for the year Prepayment for Lease Hold Right Balance as at the end of the year

	GRO	DUP	COME	PANY
	2012 2011 Rs. Rs.		2012 Rs.	2011 Rs.
(	30,681,709 5,775,688) 55,000,000	136,457,317 (5,775,608)	- - -	- - -
18	39,906,021	130,681,709	-	-

Prepaid lease rentals paid to acquire land use right have been classified as leasehold property and amortized over the lease term in accordance with the pattern of benefits consumed.

4.1 a. Asiri Surgical Hospital PLC obtained leasehold right to the land (extent of land 2 acres, 1 root and 11.6 perches) situated at No.21, Kirimandala Mawatha, Colombo 05 for 99 years from the Board of Investment of Sri Lanaka by agreement dated 29 March 2000.

**b.** Asiri Hospital Matara (Pvt) Ltd obtained lease hold right to land (extent of land is perches 38.34) and building situated at No 37, Anagarika Dharmapala Mawatha, Matara for 20 years commencing from 04 October 2006.

c. Land (extent of land is 2 Acres 15.5 perches) situated at Srimavo Bandaranayaka Mawatha, Mulgampala belonging to Urban Development Authority was leased out to Colombo Commercial Company (Engineers) Ltd., on 31 st August 1993 for a period of 50 years. The said land was mortgaged over a facility obtained by Colombo Commercial Company (Engineers) Ltd. During the year the Company paid Rs.65 million to the bank on behalf of Colombo Commercial Company (Engineers) Ltd., in order to release the mortgage bond.

Currently the Company is under negotiations with the Urban Development Authority to finalise the lease agreement for the said

### 5. INVESTMENT PROPERTY

### **Land and Building**

Balance as at the beginning of the year Transferred from Property, Plant and Equipments Changes in Fair Value of Investment Property Balance as at the end of the year

GRO	JP	COMI	PANY
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
_	_	_	_
1,834,256,000	-	-	-
205,380,500			
2,039,636,500			-

- 5.1 Due to the change in the nature of use the total free hold land and building, these were reclassified as investment property with effect from 1 April 2011.
- 5.2 The land and building of Asiri Central Hospital PLC, situated at No 37, Horton place, Colombo 7 were revalued as at March 31, 2012 by Messrs. P.B Kalugalagedara & Associates Chartered Valuation Surveyors. The land and building were valued at their open market values and the results of such revaluation are incorporated in the Financial Statements for the year ended 31 March 2012. The surplus arising from the revaluation is transferred to the income statement.

### 6. GOODWILL

Balance at Beginning of the Year Additions During the Year Balance at the End of the Year

GR	KOUP
2012 Rs.	2011 Rs.
564,610,315 - 564,610,315	200,961,315 363,649,000 564,610,315

Goodwill acquired through business combinations have been allocated to Asiri Surgical Hospital PLC and Asiri Hospital Kandy (Pvt) Ltd for impairment testing.

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

### 7. INVESTMENTS

Investments in Subsidiaries (7.1)
Other Non Current Investment (7.2)
Short - term Investment in Marketable Securities (7.3)

GRO	OUP	COM	PANY
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
295,875,851 28,687,500 324,563,351	1,541,497 47,500,000 49,041,497	3,669,483,939 295,719,100 28,687,500 3,993,890,539	3,525,217,353 1,384,747 47,500,000 3,574,102,100

### 7.1 INVESTMENT IN SUBSIDIARIES

Company

### 7.1.1 Quoted

Asiri Surgical Hospital PLC - Ordinary Shares Asiri Surgical Hospital PLC - Preference Shares Asiri Central Hospitals PLC - Ordinary Shares

			2012		20	11
Holding 2012 2011 % %		2011	Carrying Value Rs.	Market Value / Directors' Valuation Rs.	Carrying Value Rs.	Market Value / Directors' Valuation Rs.
	46.91	44.51	1,111,238,645	1,958,486,259	1,006,972,009	1,999,417,201
	100	100	630,000,000	630,000,000	630,000,000	630,000,000
	55.59	55.59	1,213,447,205	2,048,226,015	1,213,447,205	2,464,077,964
			2,954,685,850	4,636,712,274	2,850,419,214	5,093,495,165

### 7.1.2 Un-quoted

Asiri Diagnostic Services (Pvt) Ltd.
Asiri Hospital Matara (Pvt) Ltd.
Central Hospital Ltd.
Asiri Hospital Kandy (Pvt) Ltd.
(Previously known as Digasiri Medical Services (Pvt) Ltd.)
Carrying Value of Investment in Subsidiaries

Holding		2011	Carrying	Directors'	Carrying	Directors'
2012 2011			Value	Valuation	Value	Valuation
% %			Rs.	Rs.	Rs.	Rs.
	66.54 100 10.88 100	66.54 100 10.88 100	2,691,400 260,000,000 346,109,380 105,997,309 714,798,089 3,669,483,939	2,691,400 260,000,000 346,109,380 105,997,309 714,798,089	2,691,400 260,000,000 346,109,380 65,997,359 674,798,139 3,525,217,353	2,691,400 260,000,000 346,109,380 65,997,359 674,798,139

\*Directors' valuation of investment in un-quoted shares and preference shares of Asiri Surgical Hospital PLC have been determined based on the cost of the investment. Investment value of quoted shares have been determined based on market value of shares as at 31 March 2012.

### 7.2 OTHER NON CURRENT INVESTMENTS

Quoted Investments Non-Current

### 7.2.1 GROUP

National Development Bank PLC Carrying Value of Investment in Equity Securities Temporary Reduction on Long Term Investment Net Carrying Value of Investment in Equity Securities

		20	12	20	• •
Number of 2012	Shares 2011	Carrying Value Rs.	Market Value Rs.	Carrying Value Rs.	Market Value Rs.
2,409,672	9,672	300,557,631 (4,681,780) 295,875,851	295,918,774 - 295,918,774	1,541,497 - 1,541,497	1,541,867 - 1,541,867

### 7.2.2 COMPANY

National Development Bank PLC
Carrying Value of Investment in Equity Securities
Temporary Reduction on Long Term Investment
Net Carrying Value of Investment in Equity Securities

		20	14	20	
Number of 2012	Shares 2011	Carrying Value Rs.	Market Value Rs.	Carrying Value Rs.	Market Value Rs.
2,408,136	8,136	300,400,880 (4,681,780) 295,719,100	295,719,101	1,384,747	1,384,747

## **Notes to the Financial Statements**

### Year Ended 31st March 2012

### 7.3 SHORT TERM INVESTMENT IN MARKETABLE SECURITIES

GROUP / COMPANY	2012 Number o	2011 of Shares	Carrying Value Rs.	Market Value Rs.	Carrying Value Rs.	Market Value Rs.
Hatton National Bank PLC Carrying Value of Investment in Equity Securities Provision for Fall in Value of Investment Net Carrying Value of Investment in Equity Securities		125,000	50,510,000 (21,822,500) 28,687,500	28,687,500 - - 28,687,500	50,510,000 (3,010,000) 47,500,000	

### 8. INVENTORIES

Chemical and Test Materials Pharmaceuticals Surgical X-ray Consumables Stationery Housekeeping Kitchen/ Canteen Maintenance Drugs and General Stores Genetic Lab Consumables Foods Sundry

**Provision for Obsolete Stocks** 

### 9. TRADE AND OTHER RECEIVABLES

Trade Debtors Less: Provision for Bad Debts

Other Debtors - Related Parties (Note 9.1) Advances, Deposits and Prepayments Employee Trust Fund (9.2) Other Assets (9.3)

### 9.1 Other Debtors - Related Parties

Asiri Hospital Matara (Pvt) Ltd. Central Hospital Limited Asiri Central Hospital PLC Matara Medi House (Pvt) Ltd. Asiri Hospital Kandy (Pvt) Ltd.

GRO	DUP	COM	PANY
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
65,757,176 51,884,263 72,947,440 2,323,859 14,300,561 2,543,653 1,152,048 1,483,762 59,767,086 14,844,781 246,324 1,125,128 9,146,633	60,980,670 48,815,083 74,335,764 4,608,831 9,679,293 1,228,878 648,812 1,218,638 51,374,372 25,512,791 1,122,016 879,956 10,110,940	60,708,228 21,231,135 7,670,867 220,989 4,526,160 1,099,804 1,356,446	58,417,424 21,198,493 10,869,978 801,222 3,968,737 1,006,379 - 1,203,870 - 337,610 638,672
297,522,714	290,516,044 (3,867,749)	97,879,719	98,442,385
297,522,714	286,648,295	97,879,719	98,442,385

GRO	OUP	COMI	PANY
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
246,526,278 _(10,158,060) 236,368,218	234,217,076 (4,847,178) 229,369,898	71,484,683 (544,043) 70,940,640 350,936,297	46,865,858 (133,428) 46,732,430 216,279,900
295,965,492 60,000,000 40,004,360	204,876,138 60,000,000	64,044,852 60,000,000 18,096,600	105,475,270 60,000,000
632,338,070	494,246,036	564,018,389	428,487,600

	COMPANY			
Relationship	2012 Rs.	2011 Rs.		
Fellow Subsidiary Fellow Subsidiary Fellow Subsidiary Fellow Subsidiary Fellow Subsidiary	146,618,674 88,277,017 12,986,386 29,611,408 73,442,812 350,936,297	101,933,919 34,777,913 10,136,657 32,542,206 36,889,205 216,279,900		

## **Notes to the Financial Statements**

### Year Ended 31st March 2012

9.2 Asiri Hospital Holdings PLC Employee Share Trust Fund has been formed with effect from April 01,2001 by the indenture of the trust dated March 29, 2011.

The permanent employees of the company are eligible to receive distribution of income made by the trust as specified in the indenture of the trust. However, no distribution can be made by way of transferring shares owned by the trust to beneficiaries.

Jacey Trust services (Pvt) Ltd. has been appointed as the trustee of the trust with effect from April 01, 2001

### 9.3 OTHER ASSETS

**Unrealised Exchange Gain from Forward Contracts** 

GROUP		COM	PANY
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
40,004,360		18,096,600 18,096,600	

\*The Forward Contracts entered in to by the Company which remain outstanding as at the balance sheet date have been Fair Valued. Above balance represents the assets whilst the corresponding gains have been considered in arriving at profit / loss for the year (Note 22)

### 10. LOANS GRANTED TO RELATED PARTIES

Asiri Central Hospital PLC Central Hospital Limited

COMPANY				
2012 Rs.	2011 Rs.			
31,080,000	132,350,000 26,050,000			
31,080,000	158,400,000			

### 11. STATED CAPITAL

**Fully Paid Ordinary Shares** 

20	12	2011		
Number	Rs.	Number	Rs.	
889,263,050	1,636,244,012 1,636,244,012	889,263,050	1,636,244,012 1,636,244,012	

### 12. CAPITAL RESERVES Revaluation Reserves

Balance at Beginning of the year Revaluation during the year Deferred Tax Impact on Revaluation of the Building Balance at End of the Year

GROUP		COM	PANY
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
358,403,318 96,650,596 (27,062,167) 427,991,747	358,403,318 - - - 358,403,318	358,403,318 - - - 358,403,318	358,403,318 - - - 358,403,318

### 13. INTEREST BEARING LOANS AND BORROWINGS

GROUP	2012 Amount Repayable Within 1 Year Rs.	2012 Amount Repayable After 1 Year Rs.	2012 Total Rs.	2011 Amount Repayable Within 1 Year Rs.	2011 Amount Repayable After 1 Year Rs.	2011 Total Rs.
Finance Leases (Note 13.1)	2,165,664	-	2,165,664	5,671,673	1,682,001	7,353,674
Bank Loans (Note 13.2)	967,293,715	5,001,344,215	5,968,637,930	3,860,747,482	1,893,713,758	5,754,461,240
Bank Overdraft (Note 19.2)	912,355,649	-	912,355,649	820,564,212	-	820,564,212
	1,881,815,028	5,001,344,215	6,883,159,243	4,686,983,367	1,895,395,759	6,582,379,126

### 13.1 Finance Leases-Group

Gross Liability Finance Charges Allocated to Future Periods Net liability

As at 01.04.2011 Rs.	New Leases Obtained Rs.	Repayment Rs.	As at 31.03.2012 Rs.
8,364,108	-	(6,011,588)	2,352,520
(1,010,434)	-	823,578	(186,856)
7,353,674	-	(5,188,010)	2,165,664

### Year Ended 31st March 2012

### 13.2 Bank Loans-Group

National Savings Bank
Commercial Bank of Ceylon PLC
Hatton National Bank PLC
Bank of Ceylon
Nations Trust Bank PLC
DFCC Bank
National Development Bank PLC
International Finance Corporation
Sampath Bank PLC
Amana Takaful PLC
Pan Asia Banking Corporation PLC
Seylan Bank PLC

As at 01.04.2011 Rs.	Loans Obtained Rs.	Repayments Rs.	Exchange Difference Rs.	As at 31.03.2012 Rs.
499.039.000	_	(189.940.887)	_	309,098,113
1,055,519,000	_	(457,423,421)	_	598.095.579
714,856,000	48,860,000	(334,426,210)	-	429,289,790
508,414,000	-	(199,315,887)	-	309,098,113
153,250,000	-	(39,000,000)	-	114,250,000
238,983,022	300,000,000	(118,147,720)	-	420,835,302
149,805,000	-	(88,367,001)	-	61,437,999
-	2,186,660,199	-	397,456,714	2,584,116,913
2,233,244,508	-	(1,226,634,687)	-	1,006,609,821
150,000,000	-	(15,000,000)	-	135,000,000
48,608,810	150,000,000	(198,608,810)	-	-
2,741,900		(1,935,600)		806,300
5,754,461,240	2,685,520,199	(2,868,800,223)	397,456,714	5,968,637,930

### 13.3 Long Term Loan Details

### 13.3.1 Asiri Surgical Hospital PLC

Details of the Long Term Loans	Approved Facility	Purpose	Repayment Terms	Security	Security Amount Rs.
Commercial Bank of Ceylon PLC	Rs.300 Million	To part finance the cost of construction of Phase 2 of the hospital complex	60 equal monthly instalments commencing from 12 Months after first disbursement	Corporate Guarantee from Asiri Hospitals Holdings PLC	300 Mn
Commercial Bank of Ceylon PLC	Rs.100 Million	Establishment of irrevocable documentary Letters of Credit for the importation of medical equipment	60 equal monthly instalments with one year grace period commencing from 25th December 2009	Primary Mortgage over machinery to be imported and Corporate Guarantee from Asiri Hospital Holdings PLC	350 Mn
Commercial Bank of Ceylon PLC	Rs.175 Million	To part refinance the term loan granted to finance the purchase of 6,577,981 Shares of Asiri Central Hospitals PLC	59 Equal monthly instalments of Rs. 2.9 Mn each and final instalment of Rs. 3.9 Mn	Secondary Concurrent Mortgage Bond with Hatton National Bank PLC over property of the Company	175 Mn
Commercial Bank of Ceylon PLC	Rs. 100 Million	To finance the working capital requirements of the Company	Each loan will be repaid in 30 days	Secondary Concurrent Mortgage Bond with Hatton National Bank PLC over property of the Company and Corporate Guarantee from Asiri Hospital Holdings PLC	225 Mn
Hatton National Bank PLC	Rs.175 Million	To part settle temporary facilities obtained to purchase stake in Asiri Central Hospitals PLC	59 Equal monthly instalments of Rs. 2.9 Mn each and final instalment of Rs. 3.9 Mn	Leased hold Land and Buildings	175 Mn
Hatton National Bank PLC	Rs.50 Million	Operational requirements	Each loan will be repaid in 30 days	Corporate Guarantee from Asiri Hospital Holdings PLC	150 Mn
Nation Trust Bank PLC	Rs 36 Million	For importation of Cardiac Monitoring and Resuscitation system	48 equal monthly instalments Commencing from January 2009	Mortgage over Equipment Corporate Guarantee from Asiri Hospital Holdings PLC	36 Mn

Contd...

# **Notes to the Financial Statements**

Year Ended 31st March 2012

### 13.3 Long Term Loan Details

### 13.3.1 Asiri Surgical Hospital PLC Contd.

Details of the Long Term Loans	Approved Facility	Purpose	Repayment Terms	Security	Security Amount Rs.
Pan Asia Banking Corporation PLC	Rs.50 Million	To finance the working capital requirements of the Company	Each loan will be repaid in 90 days	Corporate Guarantee from Asiri Hospital Holdings PLC	100 Mn
DFCC Bank	Rs.200 Million	To settle part of the short term borrowings	50 equal monthly instalments (capital) after a grace period of one month commencing from 25 December 2009	66,000,000 ordinary shares of Asiri Surgical Hospital PLC held by Asiri Hospitals Holdings PLC	200 Mn
DFCC Bank	Rs. 200 Million	To settle part of the short term borrowings	59 equal monthly instalments after a grace period of one month from the date of first disbursement	134,915,107 ordinary shares of Asiri Surgical Hospital PLC held by Asiri Hospital Holdings PLC	200 Mn
DFCC Bank	Rs.100 Mn	To finance importation of a PET/CT Scanning Machine	56 equal monthly instalments after a grace period of 4 months	Corporate Gurantee from Asiri Hospital Holdings PLC bearing registration No. PQ 204	100 Mn
International Finance Corporation	USD 1.9 Million	To settle part of the short term borrowings	17 equal semi annual instalments starting from April 15, 2013	Refer Note 13.3.7	

### 13.3.2 Asiri Diagnostic Services (Pvt) Ltd.

Details of the Long Term Loans	Approved Facility	Purpose	Repayment Terms	Security	Security Amount Rs.
Sampath Bank	Rs. 25 Million	To finance the purchase of High Speed Dual CT Scanner and VS2 Performance Workstation from Wipro GE HealthCare Pvt Ltd - India	47 equal monthly instalments of Rs.521,000/- each and final instalment of Rs.513,000/-	Primary Mortgage over machinery to be imported and Loan agreement for Rs. 25Mn included under Property Plant and equipment	25 Mn

### 13.3.3. Asiri Hospital Matara (Pvt) Ltd.

Details of the Long Term Loans	Approved Facility	Purpose	Repayment Terms	Security	Security Amount Rs.
Sampath Bank - Term Loan 01 Sampath Bank -	Rs.200 Mn	To finance the investment in Matara Medi House (Pvt) Ltd	59 equal monthly instalments of Rs.3.33 Mn and a final instalment of Rs.3.53 Mn	Primary Mortgage over the hospital premises at No.26, Esplanda Road Uyanwatta	Rs.237 Mn
Term Loan 02	KS.50 IVIII	in Matara Medi House (Pvt) Ltd	24 equal monthly instalments of Rs.1.25 Mn	Oyanwatta	

Contd...

### Year Ended 31st March 2012

### 13.3.4 Matara Medi House (Pvt) Ltd.

Details of the Long Term Loans	Approved Facility	Purpose	Repayment Terms	Security	Security Amount Rs.
Commercial Bank of Ceylon PLC	Rs.30 Mn	To reschedule all outstanding of Matara Medi House (Pvt) Ltd., and release property mortgages provided by the previous ownership	83 equal monthly instalments of Rs.0.36 Mn and a final instalment of Rs.0.12 Mn	Corporate Guarantee of Asiri Hospital Holdings PLC	Rs.30 Mn
Seylan Bank PLC	Rs.3.871 Mn	To convert the existing lease facilities to a single term loan	23 equal monthly instalments of Rs.0.1613 and a final instalment of Rs.0.1611 Mn	Corporate Guarantee of Asiri Hospital Holdings PLC	Rs. 3.871 Mn

### 13.3.5 Central Hospital Limited

Details of the Long Term Loans	Approved Facility	Purpose	Repayment Terms	Security	Security Amount Rs.
Sampath Bank PLC Bank of Ceylon Commercial Bank of Ceylon PLC Hatton National Bank PLC National Development Bank PLC National Savings Bank	Rs.1,920 Mn	A syndicated loan obtained from a consortium of banks to Settle part of the short term borrowings	58 equal monthly instalments	Syndicated loan is secured by a primary concurrent mortgage over the Company's premises at No. 114, Norris Canal Road, Colombo 10 and secondary concurrent mortgage over premises at No. 37, Horton Place, Colombo 7.	Rs. 999 Mn
International Finance Corporation	US \$ 11.4 Mn	To complete the construction of building and implementing the beds of the Company	17 equal semi annual instalments starting from April 15, 2013	A first ranking mortgage / chattel mortgage on the movable and immovable assets of the Company, acceptable to IFC, a pledge of shares in the Company, Project Funds Agreement etc.	Rs 1,477 Mn

### 13.3.6 Asiri Central Hospital PLC

Details of the Long Term Loans	Approved Facility	Purpose	Repayment Terms	Security	Security Amount Rs.
Sampath Bank PLC Bank of Ceylon Commercial Bank of Ceylon PLC Hatton National Bank PLC National Development Bank PLC National Savings Bank	Rs. 725 Mn	A syndicated loan obtained from a consortium of banks to settle part of the short term borrowings	60 equal monthly instalments	Syndicated loan is secured by a primary mortgage bond over the Company's premises, at No. 37 Horton Place, Colombo 7	Rs. 655 Mn
Sampath Bank	Rs.82 Mn	To settle part of the short term borrowings	Equal monthly instalments with a interest of AWPLR + 2.5%	Corporate Guarantee of Asiri Hospital Holdings PLC	Rs. 100 Mn

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

### 13.3.7 IFC loan group security details

A sum of USD 16,000,000 to be secured by, a primary mortgage in respect of leasehold rights over the property are Kirimandala Mawatha, Narahenpita belonging to Asiri surgical Hospital PLC and a primary additional security mortgage in respect of the property at Norris Canal Road Colombo 10 belonging to Central Hospital Limited, ranking concurrently and pari passu with the existing mortgage in respect of such property as further and additional security to the mortgage bond above.

A sum of USD 4,000,000 to be secured by, a primary mortgage in respect of all shares of Central Hospital Limited, Asiri Diagnostic Services (Pvt) Limited, Asiri Hospital Matara (Pvt) Ltd belonging to Asiri Hospital Holdings PLC, a primary additional security mortgage in respect of all shares of Central Hospital Limited belonging to Asiri Central Hospital PLC, a primary additional security mortgage in respect of all shares of Central Hospital Limited and Asiri Central Hospital PLC belonging to Asiri Surgical Hospital PLC, a primary additional security mortgage in respect of movable assets belonging to Asiri Surgical Hospital PLC, and a primary additional security mortgage in respect of movable assets belonging to Central Hospital Limited.

2012

2011

2011

2012

13.4 COMPANY	Amount Repayable Within 1 Year Rs.	Amount Repayable After 1 Year Rs.	2012 Total Rs.	Amount Repayable Within 1 Year Rs.	Amount Repayable After 1 Year Rs.	2011 Total Rs.
Finance Leases (Note 13.4.1) Bank Loans (Note 13.4.2) Bank Overdraft (Note 19.2) Loans from Related Party (Note 13.4.3)	443,268,128	1,543,677,944 - 11,000,000 1,554,677,944	1,763,101,952 443,268,128 11,000,000 2,217,370,080	614,877 1,123,371,006 508,715,340 - 1,632,701,223	594,490,972 - 11,000,000 605,490,972	614,877 1,717,861,978 508,715,340 11,000,000 2,238,192,195
13.4.1 Finance Leases			As at 01.04.2011 Rs.	New Leases Obtained Rs.	Repayment Rs.	As at 31.03.2012 Rs.
National Development Bank PLC Gross Liability Finance Charges Allocated to Future Periods Net Liability			662,340 662,340 (47,463) 614,877		(662,340) (662,340) 47,463 (614,877)	
13.4.2 Bank Loans		As at 01.04.2011 Rs.	Loans Obtained Rs.	Repayments Rs.	Exchange Difference Rs.	As at 31.03.2012 Rs.
Commercial Bank of Ceylon PLC Hatton National Bank PLC Bank of Ceylon Nations Trust Bank PLC DFCC Bank (Development Finance Control National Development Bank PLC International Finance Corporation Sampath Bank PLC Amana Bank Ltd	orporation of Ceylon)	342,669,00 173,318,00 9,375,00 137,500,00 99,999,98 50,000,00 754,999,99 150,000,00 1,717,861,97	0 - 0 - 0 - 0 - 0 - 0 - 0 - 733,378,716	(436,999,998) (15,000,000)	134,740,264 134,740,264	191,173,000 83,310,000 - 107,500,000 59,999,972 - 868,118,980 318,000,000 135,000,000 1,763,101,952
13.4.3 Loans from Related Parties		As a 01.04.201 <sup>1</sup> Rs	1 Obtained	Repayments Rs.	Exchange Difference Rs.	As at 31.03.2012 Rs.
Asiri Diasgnostic Services (Pvt	) Ltd.	11,000,000				11,000,000

Year Ended 31st March 2012

### 13. INTEREST BEARING LOANS AND BORROWINGS (Contd.)

### 13.5 Long Term Loan Details

Details of the Long Term Loans	Approved Facility	Purpose	Repayment Terms	Security	Security Amount Rs.
Commercial Bank of Ceylon PLC	Rs.150 Million	To facilitate the working capital of the company	60 equal monthly instalments commencing from 12 months after first disbursement	Secondary concurrent Mortgage Bond Over Land Marked Lot. L , Land Called Ambagahawatta 181, Kirula Road	150 Mn
Commercial Bank of Ceylon PLC	Rs.150 Million	To part finance the settlement of borrowings from ASH and upgrading of hospital services	48 equal monthly instalments with one year grace period after first disbursement	Primary mortgage over No. 181, Kirula road land	150 Mn
Commercial Bank of Ceylon PLC	Rs. 20 Million	To finance purchase of two chemistry analyzers for Jaffna lab	60 equal monthly instalments with one year grace period after first disbursement	Mortgaged bond over bio chemestry analyser equipment for Rs 20 Mn	20 Mn
Sampath Bank PLC	Rs. 755 Million	To purchase 10% shareholding in ASH owned by SLIC	To be repaid with one year from disbursement	All share purchased from SLLC and from the mandatory offer	755 Mn
Hatton National Bank PLC	Rs. 200 Million	To settle short term borrowings at other banks	60 equal monthly instalments	Charge on securities over shares of Asiri Surgical Hospital PLC with a minimum margin of 50% held in CDs account with John Keels Stockbrokers (Pvt) Ltd together with an irrevocable power of attoney in favour of the bank	200 Mn
Nation Trust Bank PLC	Rs. 150 Million	To restructure the Company's debt	60 equal monthly instalments	Corporate guarantee of Rs. 150 Mn from Asiri Surgical Hospital PLC	150 Mn
Amana Bank PLC	Rs. 150 Million	Rs.100 Mn for investing in the CT scanning machinery of the company and Rs.50 Mn for investing in the genetic lab equipments of the company	60 equal monthly instalments	26 Mn ordinary shares of Asiri Surgical Hospital PLC	150 Mn

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

Details of the Long Term Loans	Approved Facility	Purpose	Repayment Terms	Security	Security Amount Rs.
DFCC Bank	Rs. 200 Million	To settle short term borrowings for the purpose of restructuring it's balance sheet	60 equal monthly instalments	Assignment of 134,915,107 ordinary shares of Asiri Surgical Hospital PLC	200 Mn
International Finance Corporation	USD 6.7 Million Rs. 868 Million after conversion	Settle part of the short term borrowings	17 equal semi annual instalments starting from April 15, 2013	134,915,107 ordinary shares of Asiri Surgical Hospital PLC held by Asiri Hospital Holdings PLC Refer Note 13.3.7	200 Mn

### 14. AMOUNTS DUE ON LEASEHOLD PROPERTY

Payable to the Board of Investments of Sri Lanka

GRO	UP	COMPANY		
2012 Rs. '000	2011 Rs. '000	2012 Rs. '000	2011 Rs. '000	
50,560,666	55,673,944 55,673,944	-		

### 14.1. Group

### Payable to the Board of Investment of Sri Lanka

On Leasehold Land On Relocation

2012 Amount	2012 Amount	2012 Amount	2012	2011
Repayable Within 1 Year	Repayable Within 2-5 Years	Repayable After 5 Year	Total	Total
Rs.	Rs.	Rs.	Rs.	Rs.
4,072,000	16,288,000	30,200,666	50,560,666	54,632,667
-	-	-	-	1,041,277
4,072,000	16,288,000	30,200,666	50,560,666	55,673,944

### 14.2 Terms of Repayment - Board of Investment of Sri Lanka (BOI)

An annual sum equivalent to 4% of the total market value of leasehold land (Rs.101,800,000/-) as at the date of the lease agreement, over a period of 25 years commencing from the financial year 2000/2001.

BOI reserves the right to revise the annual lease rent every 05 years on the basis of an annual increase not greater than the Average Weighted Deposit Rate prevailing at the end of each year as determined by the Central Bank of Sri Lanka or 10%, per annum which ever is lower. Accordingly, BOI has increased the annual lease rent by 5% in the financial year 2009/10. Accordingly, the finance cost amounting to Rs. 203,600/- has been recognised as an expense each year from year 2010/11.

- If BOI exercises same right, at the end of 5 years (i.e. after the financial year of 2013/14) and every 5 years thereafter at the maximum allowed rate of 10%, the Company would have to incur a gross liability of Rs.113,100,004/- including future finance costs of Rs. 8,567,470/-.
- All payments are subject to taxes prevailing at the time of payment.
- An amount of Rs. 7,288,940/- is payable in seven equal annual installments on account of re-location fees commencing from the financial year 2004/2005.

### Year Ended 31st March 2012

### 15. DEFERRED TAX ASSETS AND LIABILITIES

### 15.1 Group

### **Deferred Tax**

At the Beginning of the Year Credit/Charge At the End of the Year

The closing deferred tax asset and liability balances relates to the following

Revaluation of Investment Property to the Fair Value Accelerated Depreciation for Tax Purpose Employee Benefit Liabilities Losses Available for off-set Against Future Taxable Income

### 15.2 Company

### **Deferred Tax**

At the Beginning of the Year Credit/Charge At the End of the Year

The closing deferred tax asset and liability balances relates to the following

Accelerated Depreciation for Tax Purpose Employee Benefit Obligations

### 16. RETIREMENT BENEFIT LIABILITY

### 16.1 Retirement Benefit Obligations- Gratuity

Defined Benefit Obligation at the beginning of the year Interest on Benefit Liability Current Service Cost Actuarial Gain/ (Loss) Benefit paid during the year Defined Benefit Obligation at the end of the year

Charge for the period Interest Charge for the year Current Service Cost Actuarial Loss

Ass	ets	Liabilities		
2012	2011	2012	2011	
Rs.	Rs.	Rs.	Rs.	
(152,630,844)	23,037,000	127,505,844	123,382,308	
(63,580,642)	(175,667,844)	44,928,993	4,123,536	
(216,211,486)	(152,630,844)	172,434,837	127,505,844	
-	-	38,157,886	-	
-	-	134,276,951	127,505,844	
(21,142,272)	(20,444,400)	-	-	
(195,069,214)	(132,186,444)		-	
(216,211,486)	(152,630,844)	172,434,837	127,505,844	

Assets		Liabilities	
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
(27,477,774) 13,963,286 (13,514,488)	23,102,422 (50,580,196) (27,477,774)	99,782,578 (38,274,556) 61,508,022	120,290,578 (20,508,000) 99,782,578
(13,514,488)	- _(27,477,774)	61,508,022	99,782,578
(13,514,488)	(27,477,774)	61,508,022	99,782,578

GROUP		COMPANY	
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
170,369,983	117,946,176	97,946,233	70,460,778
18,506,714	10,930,637	10,284,354	7,750,686
17,633,864	25,216,363	9,950,520	9,195,319
(858,918)	24,065,479	(930,544)	15,557,607
(9,174,552)	(7,788,672)	(4,629,823)	(5,018,157)
196,477,091	170,369,983	112,620,740	97,946,233
18,506,714	10,930,637	10,284,354	7,750,686
17,633,864	25,216,363	9,950,520	9,195,319
(858,918)	24,065,479	(930,544)	15,557,607
35,281,660	60,212,479	19,304,330	32,503,612

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

**16.2** Messrs. Actuarial and Management Consultants (Pvt) Ltd., Actuaries, carried out an actuarial valuation for Asiri Hospital Holdings PLC and Asiri Surgical Hospital PLC of the defined benefit plan gratuity on 31 March 2012. Appropriate and compatible assumptions were used in determining the cost of retirement benefits. The principal assumptions used are as follows:

### **Principal Actuarial Assumption**

The principal financial assumptions underlying the valuation are as follows:

Discount Rate Salary Increases

Staff Turnover

The Company will continue as a Going Concern

The demographic assumptions underlying the valuation are retirement age of 55 years.

2012 2011 10.5% p.a. 10.5% p.a. 11.5% p.a. 11.5% p.a. Up to 49 Up to 50 years - 10%

16.3 Retirement benefit obligation of Central Hospital Limited, Asiri Hospital Matara (Pvt) Ltd., Matara Medi House (Pvt) Ltd., and Asiri Diagnostic Services (Pvt) Ltd., have been valued base on the Projected Unit Credit Method (PUC) using the formula method prescribed in Appendix E of SLAS 16 (Revised).

### **Principal Actuarial Assumption**

The principal financial assumptions underlying the valuation are as follows:

Discount Rate Salary Increases

Staff Turnover

The Company will continue as a Going Concern

The demographic assumptions underlying the valuation are retirement age of 55 years.

2012	2011
10.5% - 11.8% p.a.	10.5% p.a.
10% - 11.5% p.a.	11.5% p.a.
Up to 50	Up to 55
years - 10%	years - 10%

COMPANY

### 17. TRADE AND OTHER PAYABLES

Trade Payables Sundry Creditors Including Accrued Expenses Other Payable - Related Party (Note 17.1)

GROUP		COMPANY	
2012	2011	2012	2011
Rs.	Rs.	Rs.	Rs.
220,756,819	187,236,988	53,619,256	48,675,592
320,588,285	406,709,418	62,344,658	47,580,610
-	-	439,214,354	111,484,206
541,345,104	593,946,406	555,178,268	207,740,408

### 17.1 Other Payable - Related Party

Softlogic Communication (Pvt) Ltd Asiri Surgical Hospital PLC Asiri Diagnostic Services (Pvt) Ltd

COIVII	ALC: I
2012 Rs.	2011 Rs.
362,105,563 77,108,791 439,214,354	84,004 67,213,482 44,186,720 111,484,206
	2012 Rs. - 362,105,563 77,108,791

### 18. INCOME TAX PAYABLE

Balance at Beginning of the Year Provision for Income Tax During the Year

Payments Made During the Year Advance Payments from the Previous Year Balance at the End of the Year

	GROUP		COMPANY	
20 R:		2011 Rs.	2012 Rs.	2011 Rs.
	78,341 80,674	99,522,522 154,508,159	58,155,981 118,276,769	82,176,483 129,014,687
(198,51	7,702) -	(181,703,340) (749,000)	(149,420,708)	(153,035,189)
29,3	41,313	71,578,341	27,012,042	58,155,981

## **Notes to the Financial Statements**

### Year Ended 31st March 2012

### 19. CASH AND CASH EQUIVALENTS IN THE CASH FLOW STATEMENT Components of Cash and Cash Equivalents

### 19.1 Favourable Cash and Cash Equivalents Balance Cash and Bank Balances

## 19.2 Unfavourable Cash and Cash Equivalents Balance Bank Overdraft Total Cash and Cash Equivalents for the Purposes of the Cash Flow Statement

GROUP		COMPANY	
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
119,871,093	44,383,579	60,130,088	11,698,942
119,871,093	44,383,579	60,130,088	11,698,942
(912,355,649)	(820,564,212)	(443,268,128)	(508,715,340)
(792,484,556)	(//6,180,633)	(383,138,040)	(497,016,398)

### 20. OTHER INCOME AND GAINS

Car Park Rental/ Parking Fees
Dialog Antenna Rental
Rental Income
Management Fee
Profit Share of Laboratory
Profit/ (Loss) on Sale of Property, Plant and Equipment
Gain on Transfer of Assets
Dividend Income
Mobitel Income Account
Sundry Income

GROUP		COMPANY	
2012	2011	2012	2011
Rs.	Rs.	Rs.	Rs.
6,865,940	1,631,465	2,065,940	1,631,545
1,607,143	1,607,143	-	-
16,415,124	2,217,800	900,000	872,000
-	-	2,400,000	2,400,000
46,137,949	38,171,716	46,137,949	38,171,716
1,408,021	23,894,057	-	-
-	2,819,689	-	-
25,785,658	-	146,066,881	42,395,039
720,000	720,000	-	-
5,171,357	4,495,735	414,674	829,633
104,111,192	75,557,605	197,985,444	86,299,933

### 21. FINANCE COST AND INCOME

### 21.1 Finance Cost

Interest Expense on Overdrafts
Interest Expense on Loans, Borrowings and Finance Leases

### 21.2 Finance Income Interest Income

GRO	GROUP		COMPANY	
2012	2011	2012	2011	
Rs.	Rs.	Rs.	Rs.	
162,136,743	104,711,928	57,524,509	78,652,101	
535,705,867	605,813,757	146,518,928	97,932,012	
697,842,610	710,525,685	204,043,437	176,584,113	
	18,429, 763	7,562,856	7,114,553	

### 22. NET EXCHANGE LOSS

Unrealised Exchange Loss on International Finance Corporation Loan Conversion Realised Gain on Forward Contracts Unrealised Gain on Forward Contracts

GROUP		COMPANY	
2012	2011	2012	2011
Rs.	Rs.	Rs.	Rs.
397,456,714	-	131,100,264	-
(126,077,914)	-	(82,080,000)	
(40,004,360)	-	(18,096,600)	
231,374,440	-	30,923,664	

### **Notes to the Financial Statements**

### Year Ended 31st March 2012

### PROFIT BEFORE TAX

Stated after Charging

### **Included in Cost of Sales**

Depreciation

Employee Benefits including the following

- Defined Contribution Plan Costs - EPF and ETF

### **Included in Administrative Expenses**

#### Depreciation

Employee Benefits including the following

- Defined Benefit Plan Costs Gratuity
- Defined Contribution Plan Costs EPF and ETF

Directors' Fees and Remuneration

**Provision for Bad Debts** 

Provision for Fair Value of Short-Term Investment

Amortisation of Leasehold Property

**Donations** 

Legal Fees

Audit Fees and Reimbursable expense

(Profit)/Loss on Disposal of Property, Plant and Equipment

Repair and Maintenance

### **Included in Selling and Distribution Costs**

**Advertising Costs** 

### 24. INCOME TAX

The Major Components of Income Tax Expense for the Year Ended 31 March are as follows:

Income Statement

**Current Income Tax** 

Current Income Tax charge

(Over) / Under Provision in Respect of Previous Year

10% of Withholdings Tax on Inter-Company Dividends

### **Deferred Income Tax**

Deferred Taxation Charge/(Reversal)

Income tax expense reported in the Income Statement

### A Reconciliation Between Tax Expense

**Accounting Profit Before Tax Disallowable Expenses** 

**Deductible Expenses** 

Income Not Liable for Tax

Exempt Profit/ (Loss)

### **Taxable Profit**

Statutory Tax Rate

Income Tax Rate

Social Responsibility Levy

Income Tax Rate on Other Income

Income Tax - 28% (2011-35%)

Income Tax - 10%

Income Tax (2011-2%)

Social Responsibility Levy

Current Income Tax Charge

GROUP		COMPANY	
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
288,245,677 955,400,994 86,275,733	251,090,347 828,961,179 73,086,952	85,298,779 368,124,792 33,513,279	81,407,286 327,474,808 28,959,308
316,445,176 293,975,430 35,281,660 24,557,953 27,826,500 4,789,438 19,796,367 5,775,688 6,072,419 3,627,765 2,299,288 1,029,840	309,545,187 253,247,166 60,212,479 21,161,520 27,712,203 1,549,953 2,026,510 5,775,608 1,146,529 3,250,410 2,600,343	34,921,818 77,909,575 19,304,330 3,723,697 15,744,500 410,615 19,796,367 - 3,124,000 1,228,701 465,625	23,361,731 83,889,055 32,503,612 3,217,701 14,485,203 7,330 2,026,133 - 301,175 2,109,643 606,695
23,031,323	16,842,398	12,015,349 6,614,457	9,751,683

GROUP		COMPANY	
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
143,713,298 5,152,796	168,127,297 (13,619,138)	118,276,769 -	138,646,773 (9,632,086)
7,414,580	-	-	-
(56,809,535)	(125,471,100)	(24,311,271)	(25,014,498)
99,471,139	29,037,059	93,965,498	104,000,189
99,471,139	29,037,039	95,905,490	104,000,

CDC	NUD	COM	NA NIN
GRO	DUP	COME	ANY
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.
941,236,815 211,313,447 (373,846,824)	292,171,576 308,830,486 (169,183,244)	490,829,461 171,789,705 (94,135,254)	377,469,033 143,706,454 (88,501,002)
(169,577,789) (8,661,473)	(42,395,039) 111,822,895	(146,066,881)	(42,395,039) -
600,464,176	501,246,674	422,417,031	390,279,446
28% 10%	35% 2%	28%	35% -
- 28%	1.5%	- 28%	1.5% 35%
129,972,598	35% 165,048,293	118,276,769	136,597,806
13,740,700	- 593,606	-	-
-	2,485,398	-	2,048,967
143,713,298	168,127,297	118,276,769	138,646,773

### Year Ended 31st March 2012

### **EARNINGS PER SHARE**

Basic earnings per share is calculated by dividing the net profit for the year attributable to ordinary shareholders by the weighted average number of ordinary shares outstanding during the year. The weighted average number of ordinary shares outstanding during the year and the previous year are adjusted for events that have changed the number of ordinary shares outstanding, without a corresponding change in the resources such as a bonus issue.

GROUP

2011

Rs.

190.795.562

190,795,562

2011

Rs.

2012

Rs.

600.228.593

600,228,593

2012

Rs.

889,263,050

**COMPANY** 

396,863,963 273,468,844 **COMPANY** 

**GROUP / COMPANY** 

2012

Rs.

396,863,963

2012

Rs.

2012

111,157,881

115,604,197

226,762,078

889,263,050 889,263,050

2011

Rs.

273,468,844

2011

Rs.

889,263,050

2011

88,926,305

88,926,305

The following reflects the income and share data used in the basic Earnings Per Share computations.

Profit Attributable to Ordinary Shareholders for Basic Earnings Per Share

### Number of Ordinary Shares used as the Denominator

Weighted Average number of Ordinary Shares in Issue Applicable to Basic Earnings Per Share

### **DIVIDENDS PAID AND PROPOSED** Declared and paid during the year

**Equity Dividends on Ordinary Shares:** 1st Interim Dividend for 2011/2012: Rs.0.125-per share (2010/ 2011: Rs.0.10 per share) 2nd Interim dividend for 2011/2012: Rs.0.13-per share

27. COMMITMENTS AND CONTINGENCIES

### 27.1 Capital Expenditure and Other Commitments

### 27.1.1 Capital Expenditure Commitments

There were no material commitments outstanding as at 31 March 2012 for future capital expenditure.

GRO	OUP	COMPANY		
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.	
-	121,887,000	_	-	

Contracted but not Provided for

### 27.1.2 Other Commitments

As at 31 March 2012, outstanding Currency Forward Agreement amount to Rs.1,311,480,514 (USD 9,999,810) - Group, and Rs. 787,596,600 (USD 6,000,000) - Company. These agreements ware entered into in March 2012 and will mature in the months of May and June 2012.

### 27.2 Contingent Liabilities

### (a) Legal Claims

Pending litigations against Asiri Hospital Holdings PLC and Matara Medi House (Pvt) Ltd. with a maximum liability of Rs. 43 Mn and Rs. 51 Mn respectively exist as at the balance sheet date. Although there can be no assurance, the directors believe, based on the information currently available, that the ultimate resolution of such legal procedures would not likely to have a material adverse effect on the results of operations, financial position or liquidity of the Group. Accordingly no provision for any liability has been made in these financial statements.

The Directors of the Company have signed Corporate Guarantee Bonds with the following banks securing the following banking

facilities obtained by the Group.

Sampath Bank PLC Sevlan Bank PLC **Nations Trust Bank PLC** Hatton National Bank PLC Commercial Bank of Ceylon PLC Bank of Cevlon Hongkong & Shanghai Banking Corporation Pan Asia Banking Corporation **DFFC Bank** DFFC Vardhana Bank Sampath Bank, Commercial Bank, Bank of Ceylon, Hatton National Bank PLC, Nations Trust Bank PLC, National Development Bank Syndication Loan

GRO	DUP	COMPANY		
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.	
60,000,000 25,000,000 383,750,000 279,437,055 508,240,000 200,000,000	60,000,000 25,000,000 392,750,000 200,000,000 588,280,000 30,000,000	6,750,000 79,437,055 128,240,000 200,000,000 - 262,530,260 100,000,000	25,000,000 15,750,000 150,000,000 300,000,000 - 285,000,000 100,000,000	
999,395,166	1,920,000,000 3,316,030,000	776,957,315	975,750,000	

## **Notes to the Financial Statements**

### Year Ended 31st March 2012

### 28. ASSETS PLEDGED

The following assets have been pledged as security for liabilities.

	GRO	UP	COMPANY		
Nature of Assets Nature of liability	Carrying Amount Pledged		Carrying Amount Pledged		
natare of history	2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.	
Investment Primary Mortgage Bond for loans and borrowings	59,999,972	138,996,000	59,999,972	138,996,000	
Lease hold Land and Primary/Secondary Mortgage 2,8 Bond for loans and borrowings	859,600,202	3,784,750,936	260,810,000	198,318,000	
Inventories and Trade Primary Mortgage Bond for debtors overdraft facility	220,272,143	271,930,537	-	-	
Cardiac Monitoring and Resuscitation System Primary Mortgage for finance facility	21,600,000	25,200,000	-	-	
Medical Equipment Primary Mortgage Bond for loans and borrowing	83,673,000	97,669,000	13,673,000	17,669,000	
Movable and Primary/Secondary Mortgage 1,4 immovable properties Bond for loans and borrowings	477,093,846	-	-	-	
_	722,239,163	4,318,546,473	334,482,972	354,983,000	

### **EVENTS OCCURRING AFTER THE BALANCE SHEET DATE**

There have been no material events occurring after the Balance Sheet date that require adjustments to or disclosure in the Financial Statements, except for the following:

Asiri Hospital Matara (Pvt) Ltd and Matara Medi House (Pvt) Ltd are amalgamated into one entity as Asiri Hospital Matara (Pvt) Ltd with effect from 22nd June 2012.

### 30. RELATED PARTY DISCLOSURES

Details of significant related party disclosures are as follows.

### 30.1 Transactions with Related Entities

### **Subsidiaries**

**Opening Balance** 

Repayment of Temporary Finance Obtained, Fund Transfers and Interest Charged

**Temporary Finance Obtained** 

Sale/(Purchase) of Goods/Services

Sale/(Purchase) of Non-current Assets

Channelling Fee Collected by Related Party / (Company on Behalf of the Related Party)

Expenses incurred by the Company on Behalf of Related Party

### **Key Management Personnel Related Entities**

**Opening Balance** 

Repayment of Temporary Finance Obtained, Fund Transfers and Interest Charged

Sale/(Purchase) of Goods/Services

Sale/(Purchase) of Non-current Assets

### As at 31 March

**Included Under Trade and Other Receivables Included Under Trade and Other Payables** 

GROUP COMPANY				
GKC	JUP	COIVII	PAINY	
2012 Rs.	2011 Rs.	2012 Rs.	2011 Rs.	
-	-	263,279,699	479,945,699	
-	-	(213,231,569) (66,720,000) 8,980,670 (4,126,080) (5,380,828) (39,999,950)	140,687,000 (327,978,000) (21,423,000) - 5,933,000 (13,885,000)	
(84,004)	(7,833,004)	(84,004)	(7,833,004)	
5,464,969 (9,854,044) 1,951,375	4,397,099 (7,429,757) 10,781,657	(5,843,563) 5,927,568 -	(9,851,000) 17,600,000 -	
(2,521,704)	(84,004)	(57,198,057)	263,195,695	
(2,521,704) (2,521,704)	(84,004) (84,004)	382,016,297 (439,214,354) (57,198,057)	374,679,901 (111,484,206) 263,195,695	

### Year Ended 31st March 2012

### 30.2 Compensation of Key Management personnel\*

a)

Short term Employee Benefits

GROUP		COM	PANY	
	2012	2011	2012	2011
	Rs.	Rs.	Rs.	Rs.
	49,890,640	47,414,000	15,744,500	14,485,000
	49,890,640	47,414,000	15,744,500	14,485,000

<sup>\*</sup>Key management personnel include Board of Directors of Asiri Hospital Holdings PLC and its subsidiary Companies

- b) During the year Key Management Personnel and their close family members have sold 100,000 shares of Asiri Hospital Holdings PLC and 1,250,000 shares of Asiri Surgical Hospital PLC.
- c) As at the balance sheet date, Softlogic Holdings PLC, Softlogic International (Private) Limited, Softlogic Communication (Pvt) Ltd., and Softlogic Trading (Pvt) Ltd., hold 462,891,920 shares of the Company.

### 30.3 Off Balance Sheet Items Company

Guarantees made by Asiri Hospital Holdings PLC, has been given in note 27.2 (b) to these Financial Statements

- a) Asiri Hospital Holdings PLC has granted corporate guarantees to Nations Trust Bank PLC, Hatton National Bank PLC, Commercial Bank of Ceylon PLC, Bank of Ceylon, DFCC Bank and DFCC Vardhana Bank to secure the banking facilities obtained by the company for the value of and Rs. 6 Mn, Rs. 79 Mn, Rs. 128 Mn, Rs. 200 Mn, Rs. 262 Mn, Rs. 100 Mn respectively.
- b) Refer Note 13 and Note 28 to these financial statements for assets pledges by Asiri Hospital Holdings PLC in order to obtain loans.

### Group

Guarantees made by Group of Asiri Hospital Holdings, has been given in Note 27.2 (b) to these Financial Statements.

- a) Asiri Hospital Group has granted corporate guarantees to Sampath Bank PLC, Seylan Bank PLC, Nations Trust Bank PLC, Hatton National Bank PLC, Commercial Bank of Ceylon PLC, Bank of Ceylon, DFCC Bank, DFCC Vardhana Bank and to a Syndication Loan through Sampath Bank, Commercial Bank, Bank of Ceylon, Hatton National Bank PLC, Nations Trust Bank PLC, National Development Bank to secure the banking facilities obtained by the company for the value of Rs. 60 Mn, Rs. 25 Mn, Rs. 383 Mn, Rs. 279 Mn, Rs. 508 Mn, Rs. 200 Mn, Rs. 262 Mn, Rs. 100 Mn and Rs. 999 Mn respectively.
- b) Refer Note 13 and Note 28 to these Financial Statements for asset pledges by Group of Asiri Hospital Holdings in order to obtain the loans.

### 30.4 Other Transactions Company

The shareholders of the Company are eligible for a 50% discount on the hospital bills excluding the charges for drugs, medical consumables, professional fees, and blood charges up to a limit of 12.5% per annum of the nominal value of the shares held for a minimum period of three months. Discounts are also given on investigations on out patients such as Laboratory, MRI, X-Ray ECG, Ultrasound Scanning, and others provided by the Company.

This facility is extended to the shareholder and three nominees, subject to the above limit.

State-of-the-art technology.

A caring and highly professional staff.

We have all this.

But nothing defines us

as much as our ability to bring

a smile to your life.







## **Shareholders Information**

The Ordinay shares of the Company are listed in the Colombo Stock Exchange of Sri lanka. The Audited Financial Statements of the Company for the year ended March 31, 2012 and copies of this annual report have been submitted to The Colombo Stock Exchange

Distribution of Shareholders	31st March 2012			31st March 2011		
Shareholdings	No of Shareholders	Total Holding	Total Holding %	No of Shareholders	Total Holding	Total Holding %
1 to 1000 shares 1001 to 10,000 shares 10001 to 100,000 shares 100001 to 1,000,000 shares Over 1,000,001 shares	1,890 1,873 1,183 288 62	753,531 8,498,341 40,223,092 74,906,732 764,881,354	0.08 0.96 4.52 8.42 86.02	1,880 2,225 1,315 296 57	852,818 10,002,897 44,212,535 77,412,320 756,782,480	0.10 1.12 4.97 8.71 85.10
Total	5,296	889,263,050	100.00	5,773	889,263,050	100.00
Composition of Shareholders						
Individual Institutional	5,109 187	250,896,516 638,366,534	28.21 71.79	5,600 173	285,627,797 603,635,253	32.12 67.88
Total	5,296	889,263,050	100.00	5,773	889,263,050	100.00
Resident Non-Resident	5,252 44	883,718,720 5,544,330	99.38 0.62	5,731 42	885,178,070 4,084,980	99.54 0.46
	5,296	889,263,050	100.00	5,773	889,263,050	100.00

	As at 31st March 2012	%	As at 31st March 2011	%
Softlogic Holdings PLC	303,397,205	34.12	340,212,030	38.27
Waldock Mackenzie Ltd/ Jacey Trust Services (Pvt) Ltd	83,027,800	9.34	83,027,800	9.34
National Development Bank PLC/Softlogic Holdings PLC	40,400,000	4.54	-	_
Commercial Bank Of Ceylon PLC/Softlogic Holdings PLC	39,500,105	4.44	21,235,500	2.39
Estate of Mr. Tissa Weerasinghe	30,000,000	3.37	40,000,000	4.50
Seylan Bank PLC/ Softlogic InternationI (Pvt) Limited	21,235,500	2.39	21,235,500	2.39
DSI Samson Group (Pvt) Ltd	20,647,160	2.32	20,647,160	2.32
Seylan Bank PLC/Softlogic Holdings PLC	19,250,000	2.16	19,250,000	2.16
Seylan Bank PLC/Softlogic Information Technologies Pvt Ltd	19,233,030	2.16	19,233,030	2.16
Mr. P P Subasinghe	11,594,280	1.30	11,594,280	1.30
Deutsche Bank AG-National Equity fund	11,000,000	1.24	-	-
Mrs. Neetha Weerasinghe	10,000,000	1.12	20,750,000	2.33
Mr. C D Weerasinghe	9,375,000	1.05	9,375,000	1.05
Mrs. D Wimalasundera	8,770,090	0.99	8,770,090	0.99
Mr S C Wimalasundera	7,198,580	0.81	7,198,580	0.81
Mr A H Weerasuriya/Mrs Nandani Gunasekara	5,704,120	0.64	5,704,120	0.64
Ms. T T Weerasinghe	5,625,000	0.63	5,625,000	0.63
Deutsche Bank AG/Namal Acuity Value Fund	5,250,000	0.59	-	-
Waldock Mackenzie Ltd/ Dr M Karunaratne	5,101,850	0.57	5,101,850	0.57
Mr D M Rajapakshe	5,053,970	0.57	5,053,970	0.57
	661,363,690	74.37	664,113,910	72.43
Shares held by the balance shareholdings	227,899,360	25.63	245,149,140	27.57
Total Issue Shares	889,263,050	100.00	889,263,050	100.00
Public Shareholding	379,930,200	42.72	385,827,840	43.39

# **Shareholders Information**

Share Trading		
Market Price (Rs)	2011/12	2010/11
Highest (Date)	12.40	9.75
Lowest (Date)	7.00	7.70
As at year end (31/03/2012)	7.60	8.80
No of Trades	8,311	8,045
No of Shares Traded	72,840,075	136,460,805
Value of the Shares Traded (Rs)	696,275,933	1,226,708,205
Earning per Share	0.675	0.215
Divdends per Share	0.255	0.100
Net Assets per Share	6.01	5.42

# Six Year Summary

### Year Ended 31st March

Cost of Sales         (3,090,262)         (2,675,799)         (2,125,716)         (1,809,725)         (1,359,039)         (89           Gross Operating Profit         3,034,319         2,241,293         1,763,315         1,529,182         1,185,587         8           Other Income         104,111         93,988         58,451         54,228         31,837           Administration and Distribution Expenses         (1,473,357)         (1,332,583)         (886,280)         (736,399)         (566,252)         (36           Fair Value Adjustment         205,381         -<	106,835 98,737) 108,098 17,220 50,012) 
Cost of Sales         (3,090,262)         (2,675,799)         (2,125,716)         (1,809,725)         (1,359,039)         (89           Gross Operating Profit         3,034,319         2,241,293         1,763,315         1,529,182         1,185,587         8           Other Income         104,111         93,988         58,451         54,228         31,837         Administration and Distribution Expenses         (1,473,357)         (1,332,583)         (886,280)         (736,399)         (566,252)         (36           Fair Value Adjustment         205,381         -<	98,737) 108,098 17,220 50,012) - 65,306 77,731) 87,575 74,842) 12,733
Gross Operating Profit         3,034,319         2,241,293         1,763,315         1,529,182         1,185,587         8           Other Income         104,111         93,988         58,451         54,228         31,837         Administration and Distribution Expenses         (1,473,357)         (1,332,583)         (886,280)         (736,399)         (566,252)         (36         (36         Fair Value Adjustment         205,381         -	17,220 50,012) 
Other Income       104,111       93,988       58,451       54,228       31,837         Administration and Distribution Expenses       (1,473,357)       (1,332,583)       (886,280)       (736,399)       (566,252)       (36         Fair Value Adjustment       205,381       -	17,220 50,012) 
Administration and Distribution Expenses (1,473,357) (1,332,583) (886,280) (736,399) (566,252) (367,581) (1,473,357) (1,332,583) (886,280) (736,399) (566,252) (367,581) (1,473,357) (1,332,583) (886,280) (736,399) (566,252) (367,581) (1,582,581) (1,582,582) (	50,012) 
Fair Value Adjustment       205,381       -	65,306 77,731) 87,575 74,842) 12,733
Exchange Loss         (231,374)         -	77,731) 87,575 74,842) 12,733
Profit Before Interest and Tax       1,639,080       1,002,698       935,486       847,011       651,172       4         Finance Expenses       (697,843)       (710,526)       (495,578)       (610,504)       (455,876)       (7         Profit before Tax       941,237       292,172       439,908       236,507       195,296       3         Income Tax       (99,471)       (29,037)       (122,610)       (38,377)       (56,477)       (7         Profit After Tax       841,766       263,135       317,298       198,130       138,819       3         Minority Interest       (241,537)       (72,339)       (132,840)       (120,385)       (81,294)       (12	77,731) 87,575 74,842) 12,733
Finance Expenses (697,843) (710,526) (495,578) (610,504) (455,876) (77,076)	77,731) 87,575 74,842) 12,733
Profit before Tax         941,237         292,172         439,908         236,507         195,296         3           Income Tax         (99,471)         (29,037)         (122,610)         (38,377)         (56,477)         (7           Profit After Tax         841,766         263,135         317,298         198,130         138,819         3           Minority Interest         (241,537)         (72,339)         (132,840)         (120,385)         (81,294)         (120,385)	87,575 74,842) 12,733 28,471)
Profit before Tax         941,237         292,172         439,908         236,507         195,296         3           Income Tax         (99,471)         (29,037)         (122,610)         (38,377)         (56,477)         (7           Profit After Tax         841,766         263,135         317,298         198,130         138,819         3           Minority Interest         (241,537)         (72,339)         (132,840)         (120,385)         (81,294)         (120,385)	87,575 74,842) 12,733 28,471)
Income Tax         (99,471)         (29,037)         (122,610)         (38,377)         (56,477)         (7           Profit After Tax         841,766         263,135         317,298         198,130         138,819         3           Minority Interest         (241,537)         (72,339)         (132,840)         (120,385)         (81,294)         (120,385)	74,842) 12,733 28,471)
Profit After Tax         841,766         263,135         317,298         198,130         138,819         3           Minority Interest         (241,537)         (72,339)         (132,840)         (120,385)         (81,294)         (120,385)	12,733
Minority Interest (241,537) (72,339) (132,840) (120,385) (81,294) (120,385)	28,471)
· · · · · · · · · · · · · · · · · · ·	
	16,331
Investment Property 2,039,637	-
Intangible Assets 564,610 564,610 198,783 199,684 184,660	-
Deferred Tax Asset 216,211 152,631	1 222
Investments 295,875 1,542 558 362 1,185 Interest Free Loans 12,333 13,333 14,334	1,232
interest free Loans 12,555 15,555 14,554	
Short Term Investment 28,688 47,500	_
	19,756
	49,461
Other Current Assets 395,970 265,625 200,517 328,055 454,616 1	09,950
	20,142
Total Assets 13,248,251 12,449,425 11,549,069 8,216,472 7,190,858 2,5	16,872
Issued Share Capital 1 626 244 1 626 244 1 626 244 1 626 244 711 410 7	11 410
Issued Share Capital 1,636,244 1,636,244 1,636,244 1,636,244 711,410 7 Share Application 924,834	11,410
	48,062
	41,020
	96,704
·	97,196
	69,565
	43,691
	24,805
	37,038
Other Payables - Non Current 69,519 98,626 62,296	-
Trade Creditors 541,345 593,946 408,224 267,397 221,667	92,388
	33,029
Non Interest Bearing Loans and Borrowings 4,072 5,113 5,113 5,113 5,317	5,317
	13,844
	16,872
Earnings per Share Rs. 0.675 0.215 0.208 0.087 0.081	0.259
Dividends per Share Rs. 0.255 0.100 0.075 0.150 0.100	0.150
Net Assets per Share Rs. 6.01 5.42 5.86 3.69 3.78	2.25
· · · · · · · · · · · · · · · · · · ·	28.36%
Interest Cover Times 2.35 1.41 1.89 1.39 1.43	5.99

# **Notes**

## **Notice of Meeting**

NOTICE IS HEREBY GIVEN that the Thirty Second Annual General Meeting of Asiri Hospital Holdings PLC will be held at Hotel Janaki, Fife Road, Colombo 05 on Thursday the 13th day of September 2012 at 12.15 p.m. for the following purposes:

- To receive and consider the Annual Report of the Board of Directors, Statements of Accounts and the Balance Sheet of the Company for the year ended 31st March 2012 together with the Report of the Auditors thereon.
- To ratify the Interim Dividend of Rs. 0.13 per share paid on 27th February 2012 as the Final Dividend for the year ended 31st March 2012.
- To re-elect Dr. S Selliah who retires by rotation in terms of Article 24(6) of the Articles of Association, as a Director of the Company.
- 4) To re-elect Dr. M Karunaratne who retires by rotation in terms of Article 24(6) of the Articles of Association, as a Director of the Company.
- 5) To re-appoint Messrs Ernst & Young as the Auditors of the Company for the ensuing year and to authorize the Directors to fix their remuneration.
- 6) Special Business

I. To authorize the Directors to determine and make donations for the year ending 31st March 2013 and up to the date of the next Annual General Meeting.

By Order of the Board SOFTLOGIC CORPORATE SERVICES (PVT) LTD

(Sgd.) SECRETARIES

Colombo July 30, 2012

#### Note

A member entitled to attend and vote at the Meeting is entitled to appoint a Proxy who need not be a member, to attend instead of him/her.

A form of Proxy is enclosed in this Report.

The completed form of Proxy should be deposited at the Registered Office of the Company, No. 181, Kirula Road, Colombo 05, not less than 48 hours before the time for holding the Meeting.

# **Form of Proxy**

	b		
HOSPITAL HOLDINGS PLC, do hereb	by appoint		
	or failing *him/her		
Dr. D S Rajapaksa	of Colombo or failing him		
Dr. S Selliah	of Colombo or failing him		
Mr. A K Pathirage	of Colombo or failing him		
Dr. M Karunaratne	of Colombo or failing him		
Mrs. D Wimalasundera Mr. P P Subasinghe	of Colombo or failing her of Colombo or failing him		
Mr. G L H Premaratne	of Colombo or failing him		
Mr. S A B Rajapaksa	of Colombo or failing him		
Mr. T M Wijesinghe	of Colombo		
OF THE COMPANY to be held at Ho	/us and to speak and vote for *me/us on *my/our behalf at the stel Janaki, Fife Road, Colombo 05 at 12.15 p.m. on Thursday t every poll which may be taken in consequence thereof.		
		FOR	AGAINST
1) To receive and consider the	Appual Papart of the Board of Directors Statements of		
	e Annual Report of the Board of Directors, Statements of Sheet of the Company for the year ended 31st March 2012		
together with the Report of	ine Additors thereon.		
	idend of Rs. 0.13 per share paid on 27th February 2012 as lear ended 31st March 2012.		
	o retires by rotation in terms of Article 24(6) of the Articles		
of Association, as a Directo	or of the Company.		
4) To re-elect Dr. M Karunarat Articles of Association, as a	tne who retires by rotation in terms of Article 24(6) of the a Director of the Company.		
5) To reasonaint ratiring Audi	tors Messrs Ernst & Young and to authorize the Directors to		
fix their remuneration.	tors intesses errist & fouring and to authorize the Directors to		
6) Special Business			
	to determine and make donations for the year ending 31st date of the next Annual General Meeting.		
March 2013 and up to the			
*Signature/s			
Note:			

- 1) \*Please delete the inappropriate words.
- 2) Instructions as to completion are noted on the reverse hereof.
- 3) The shareholders / proxy holders are requested to bring their National Identity Card or Passport when attending the meeting.

## **Instructions as to Completion**

- 1. Kindly perfect the Form of Proxy after filling in legibly your full name and address and sign in the space provided. Please fill in the date of signature.
- 2. A Member entitled to attend and vote at the Meeting is entitled to appoint a Proxy who need not be a member, to attend and vote instead of him. Please indicate with an "X" in the boxes provided how your Proxy is to vote on each resolution. If no indication is given, the Proxy in his discretion will vote as he thinks fit.
- 3. In the case of a Corporate Member, the Form of Proxy must be completed under its Common Seal, which should be affixed in the manner prescribed by the Articles of Association.
- 4. If the Form of Proxy is signed by an Attorney, the relevant Power of Attorney should also accompany the completed Form of Proxy, in the manner prescribed by the Articles of Association.
- 5. The completed Form of Proxy should be deposited at the Registered Office of the Company, No. 181, Kirula Road, Colombo 05, not less than forty eight (48) hours before the time appointed for the holding of the meeting.

Please provide the following details:

Shareholder's N.I.C./ Passport/ Company Registration No.	Shareholder's Folio No.	Number of shares held	Proxy Holder's N.I.C. No. (if not a Director)











# 181, Kirula Road, Colombo 5, Sri Lanka. Tel: +94 11 4524400 E-mail: info@asiri.lk Website: www.asiri.lk